

A meeting of the Board of Natural Resources was held January 18, 1973 at 10:00 a.m. in the office of the Commissioner, 100 Cambridge Street, Boston. Present were Messrs. Lund, Rhodes, Crane and Brewster.

Mr. William S. Brewster was elected Chairman pro tem for the meeting.

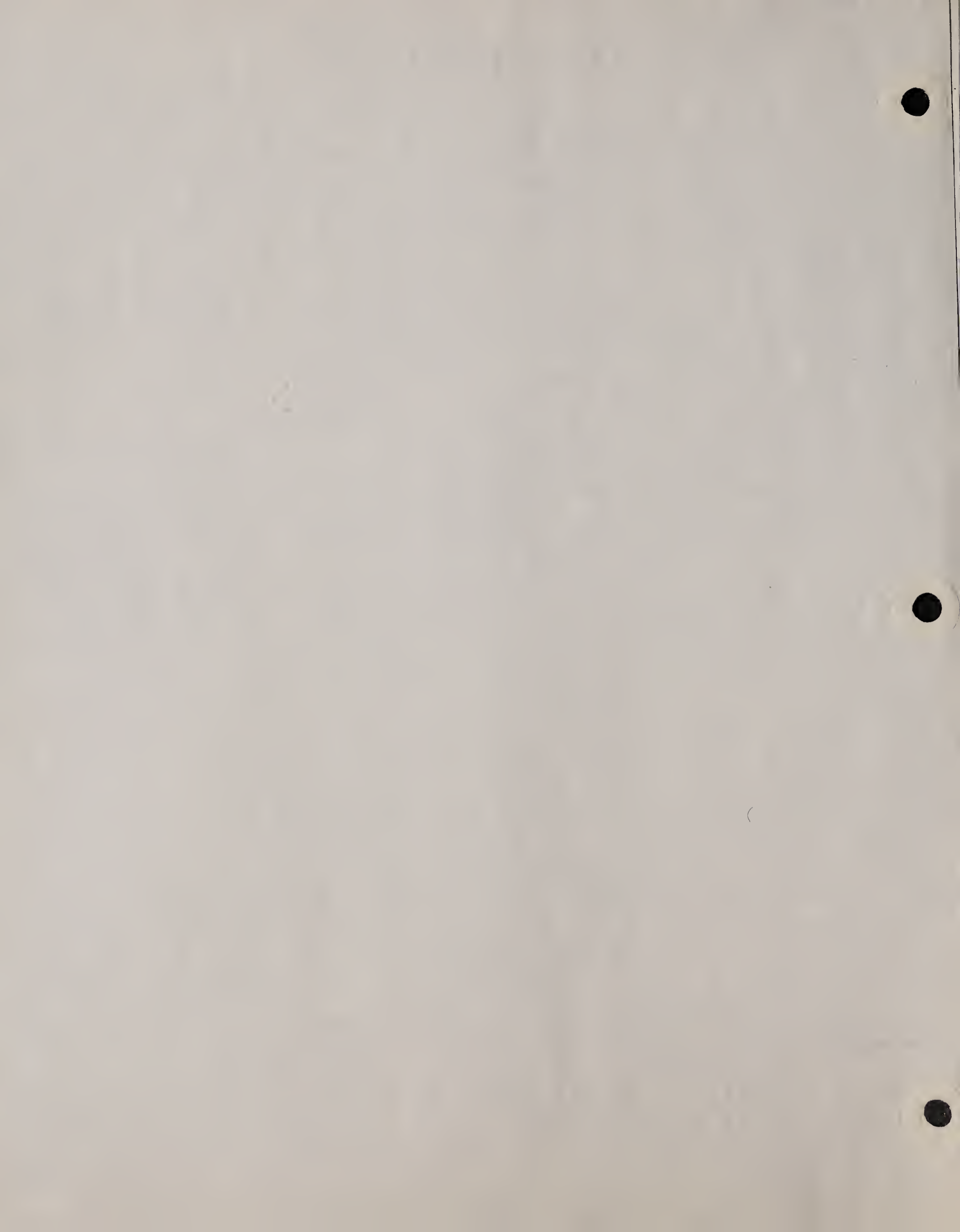
The minutes of the December 14, 1972 meeting were approved without correction.

Commissioner Brownell reported that 23 bills have been filed for the construction of rinks and pools. He said that with the increased construction of skating rinks within the last three years by public agencies and private concerns, the Department questions whether it should continue to build such facilities. Based on this concern, he said, I am preparing to go before the Legislature with a proposal to place a three year moratorium on the construction of any additional rinks, and in that time initiate an intense study on the demand and need for the construction of additional facilities by the Commonwealth. The study will also determine what affect the existing public and private rinks will have on the demand and need. At the present time, he continued, there are 90 such facilities in Massachusetts - 14 constructed by schools, 9 commercial, 37 private, and 30 state-owned facilities including MDC. He further stated that he would also propose that any new pools to be constructed that they be placed in the larger cities rather than small urban areas where they are not being used to full capacity. The Board was unanimous in its approval of this action.

Commissioner Brownell briefed the Board on the New England Offshore Mining Environmental Study (NOMES) being conducted by the National Oceanic & Atmospheric Administration in cooperation with the Commonwealth. He reported that an area outside Boston Harbor will be selected as the experimental site, and that the study is estimated to be for a four year period at a total cost of \$5 million of which the Commonwealth's share will be \$600,000. Until the study is completed, he said, there will be no dredging operations conducted. He gave the Board members a summary of what the entire project would entail.

Director Gullion was asked to attend the Board meeting to present land proposals.

Director Gullion first presented a proposal to purchase 363 acres of land contiguous to the northern boundary of the Borderland State Park (formerly the Oakes Ames Estate) in the Town of Sharon, owned by Ralph and Richard Civitarese, Trustees of



Wrentham. He indicated that the property included one of the highest hills (Rattlesnake Hill) in the area and controls a portion of a watershed feeding the ponds within Borderland Park. He said the area will be used for a series of foot and horseback trails and a primitive camping opportunity. Commissioner Brownell added that the area is part of the Metropolitan Area Planning Council's open space plan for Eastern Massachusetts.

Following discussion, the Board gave authorization to appraise the Civitarese property for the purposes of negotiating a purchase.

Director Gullion then recommended that the Department be allowed to accept a gift of land in the town of Northbridge from the Estate of Miss Ann Hofstra. The 118 acre parcel, he said, will expand upon existing ownership associated with the Upton State Forest. He added that the property would be used for recreational trail purposes and for the protection of scenic uplands adjacent to the Blackstone River. Professor Rhodes asked if the Department automatically accepted every gift of land offered. Director Gullion replied that the Department does not accept every gift but assesses each one in relation to overall goals.

Upon motion of Professor Rhodes, seconded by Mr. Lund, it was -

VOTED - to accept the offer from the Estate of Miss Ann Hofstra to the Commonwealth, by gift, of 118 acres of land in Northbridge, Massachusetts.

Director Correia was asked to attend the Board meeting to present land acquisition proposals.

Director Correia stated that he wished to bring two projects to the Board's attention relating to the Department's ultimate objective to eliminate all private land holdings within the Beartown State Forest. He noted that once the Department has acquired all private holdings, the town of Great Barrington will abandon the Beartown Road between South Lee and Monterey and transfer it to the Department. One area, he said, contains 22 acres, owned by Lawrence A. and Julia K. Dupuy, and that an in-house appraisal has determined the land value at \$4,400. He added that the Dupuy's have



agreed to sell the parcel for \$1,000 but due to a lack of a clear title, there is the possibility of taking the land by eminent domain.

Following discussion, upon motion of Professor Rhodes, seconded by Mr. Lund, it was -

VOTED - to approve the acquisition of 22 acres of land known as Kelly lots, within the Beartown State Forest in the town of Great Barrington, from Lawrence A. and Julia K. Dupuy for the sum of \$1,000 or to take said property in fee by eminent domain from Lawrence A. and Julia K. Dupuy making an award of \$1,000 for damages sustained as a result of said taking.

Director Correia said the second parcel containing 20 acres and owned by Norman Potter and George Basinait is the last private parcel within the Beartown State Forest. He stated that the owners were not agreeable to the sale and therefore the Department proposed to take the land by eminent domain with the approval of the town of Great Barrington. Director Correia recommended that the parcel be taken by eminent domain and award the amount of \$6,000.

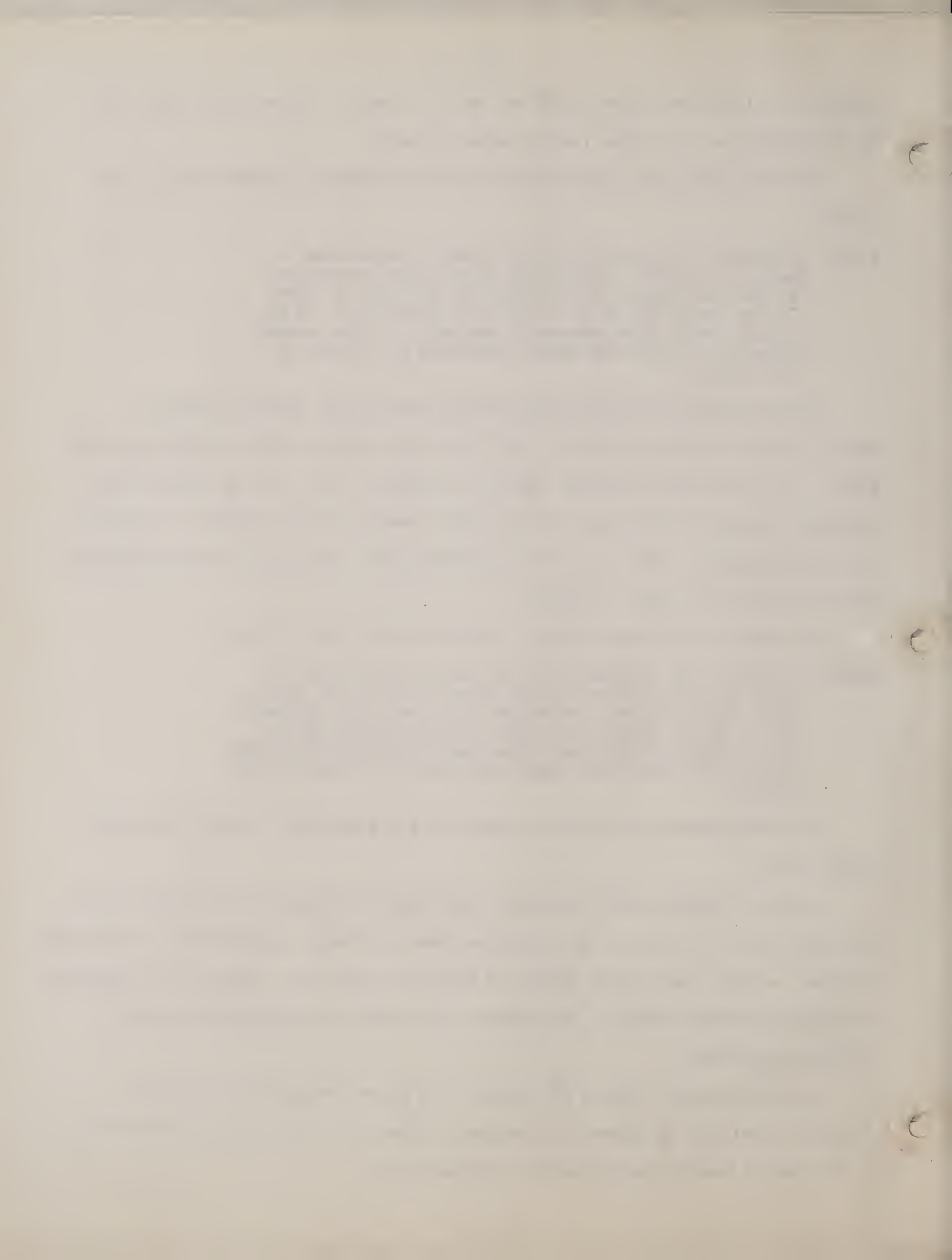
Upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - to approve the acquisition of 20 acres of land known as Kelly lots, within the Beartown State Forest in the town of Great Barrington, from Norman Potter and George Basinait for the sum of \$6,000 or to take said property in fee by eminent domain from Norman Potter and George Basinait making an award of \$6,000 for damages sustained as a result of said taking.

Director Connolly was asked to attend the Board meeting to present self-help applications.

Director Connolly first presented to the Board a financial status report of all self-help projects, to date. He stated that the total fiscal appropriation was \$750,000 and that, to date, funds in the amount of \$385,303.75 have been approved for payment or committed to certain projects. He indicated that there are applications on hand totalling \$1,708,000.

In presenting the Concord #15 project, 8.1 acres costing \$6,075, Director Connolly stated that the parcel is contiguous to project #7, historically significant to the town of Concord, and primarily a wetland area.



Director Connolly said that the Sandwich #8 project, 41.88 acres costing \$93,250, is part of a planned acquisition for open space and recreation in the Sandwich Harbor. The area, he said, is made up of four associated parcels containing 63.88 acres, and if the town purchases parcels #2, #3 and #4 containing 41.88 acres, the Bourne family would gift parcel #1 containing 22 acres to the town.

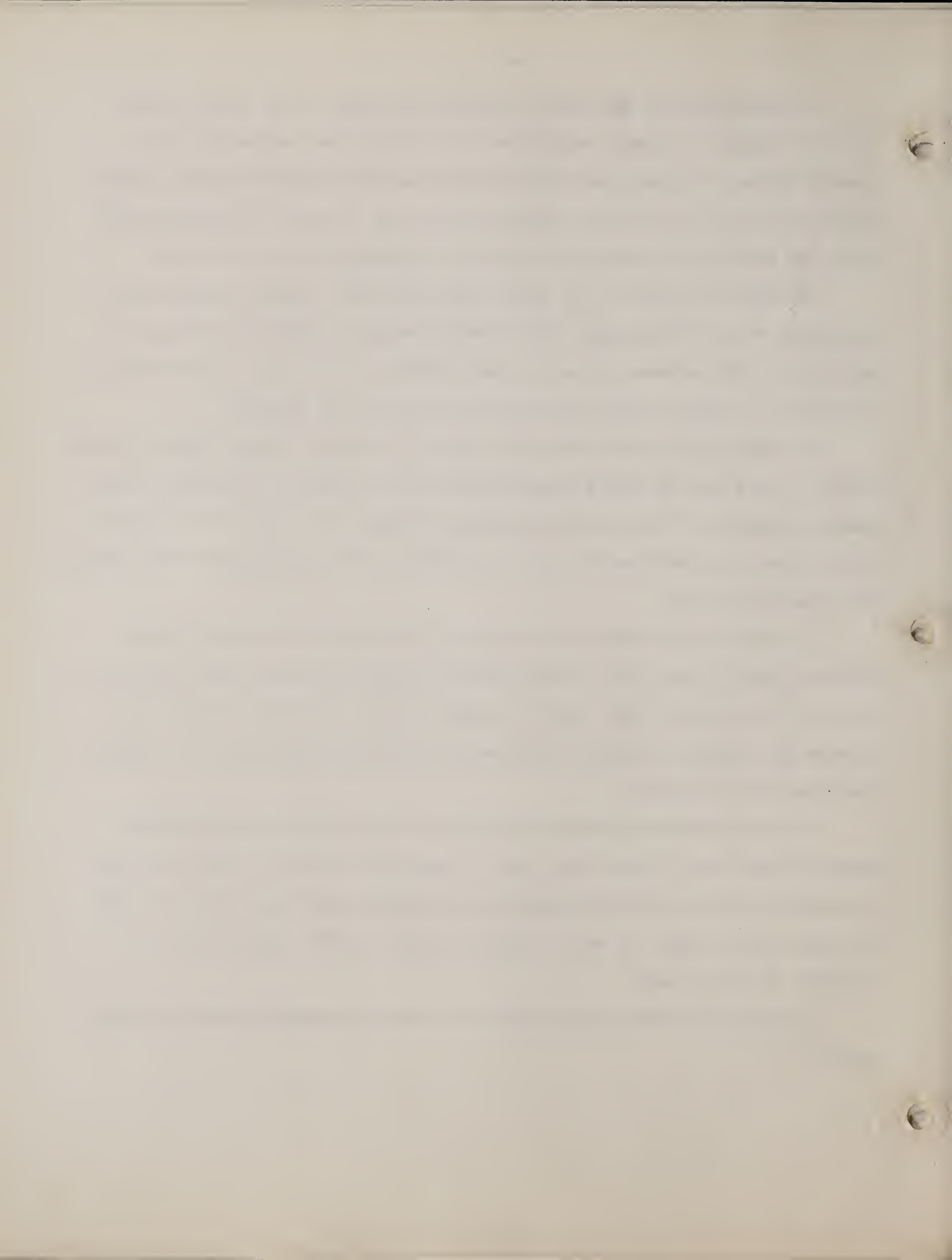
The Sharon #7 project, 1.91 acres costing \$25,000, Director Connolly said, is adjacent to an existing town beach and will provide an additional parking area and natural buffer between the activity and residence of the area. He added that it is considered a high use area and the facilities need to be expanded.

In commenting on the Sterling #2 project, 12.5 acres costing \$12,000, Director Connolly stated that the area has been identified as a very good acquisition by the town for extension of the beach area parking facilities, as a nature area, and for picnic sites. He added that the Soil Conservation Service has prepared a site development plan for the area.

In presenting the Stoneham #4 project, 13,150 square feet costing \$4,600, Director Connolly stated that the town wishes to acquire these two small parcels as access to the town owned Dikes Pond. He added that the pond is not suitable for swimming but has major aesthetic values and will provide a picnic area in a densely populated area of the town.

In presenting the Wilbraham #9 project, 15 acres costing \$4,125, Director Connolly stated that the town would like to acquire this parcel of land to preserve a watershed emanating from surrounding mountain ranges, and is also part of a plan to protect Sunset Ridge. It will be used for hiking and the protection of its aesthetic values, he said.

Following discussion, upon motion of Mr. Crane, seconded by Professor Rhodes, it was -



VOTED - to approve the following preliminary self-help applications and the stated amounts be made available for reimbursement

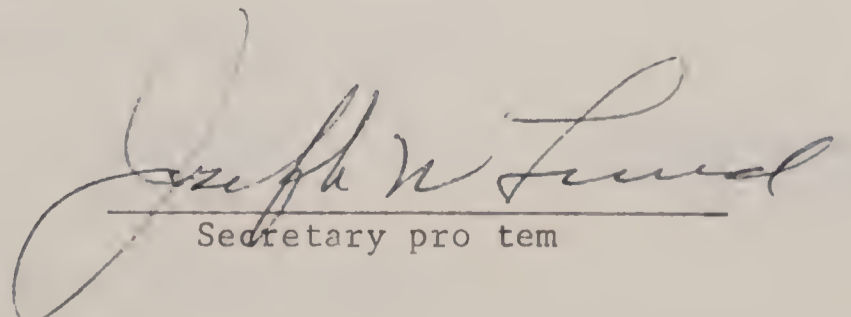
<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>Reimbursement</u>
Concord #15	8.1	\$ 6,075.00	\$ 3,037.50
Sandwich #8	41.88	93,250.00	46,625.00
Sharon #7	1.91	25,000.00	12,500.00
Sterling #2	12.5	12,000.00	6,000.00
Stoneham #4	.25	4,600.00	2,300.00
Wilbraham #9	15	4,125.00	2,062.50

Mr. Brewster then brought to the attention of the Board his personal concern that the Board, as a whole, is not fully cognizant of the actual programs and problems of the Department. He suggested that it might be of value to assign to each member of the Board a special project which he would research thoroughly and report back to a future Board meeting his assessment of the problem or program. In this way, the Board would be better informed and could contribute more to the policies and programs of the Department. He asked the Commissioner to assess the proposal and report back to them the areas of influence he considered each member would be best qualified to pursue. The members of the Board wholeheartedly agreed with Mr. Brewster's suggestion.

Commissioner Brownell supported the idea and agreed to submit suggestions for further consideration. He also agreed that program and policy discussions will be the primary item on the agenda for all future Board meetings, and that detailed information on all projects or proposals to be taken up at a particular meeting will be forwarded to the Board members prior to the meeting for their consideration.

The date for the next Board meeting was set for February 27, 1973 in the office of the Commissioner.

There being no further business to come before the Board, the meeting adjourned at 12 noon.

  
Secretary pro tem

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A meeting of the Board of Natural Resources was held February 27, 1973 at 10:00 a.m. in the office of the Commissioner, 100 Cambridge Street, Boston. Present were Messrs. Brewster, Lund and Rhodes.

Mr. William S. Brewster was elected Chairman pro tem for the meeting.

In the absence of Mr. Frederick G. Crane, Jr., Secretary, Mr. Joseph W. Lund was elected Secretary pro tem for the meeting.

In commenting on legislation, Commissioner Brownell reported that the Governor has filed an amendment to the Clean Waters Act to enable the Commonwealth to continue its Grant and Aid Program. He said the bill authorizes the Division of Water Pollution Control to grant an additional 15 percent state funds on a project that will receive 75 percent from EPA. Also, the bill establishes a state grant program which will allow 90 percent reimbursement to the districts (cities and towns) for construction projects under \$5 million.

Commissioner Brownell then brought before the Board several self-help projects for which reimbursements are sought. He singled out for particular attention the proposed acquisition in the town of Framingham. He reported that the Framingham #4 project, consisting of 56.55 acres at a town cost of \$317,900 was brought before the Board in June, 1972 for a total of 57.1 acres of land costing \$321,200 but had been rejected by the Board because 6.1 acres of the property was to be utilized as a town dog pound. The town was notified of the Board's decision, he said, and they now have resubmitted their application with the 6.1 acres deleted. He added that the town of Framingham has applied for BOR funds on the acquisition.

Messrs. Lund and Brewster stated that due to personal involvement they would refrain from voting on Framingham's project. As approval of self-help projects by the Board is not required by law, the Chairman directed Commissioner Brownell to make the decision with respect to Framingham's application.

Commissioner Brownell approved the following self-help project.

<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>Reimbursement</u>
Framingham #4	56.55	\$317,900.00	\$54,475.00

Upon motion of Professor Rhodes seconded by Mr. Lund, it was -

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VOTED - to approve the following preliminary self-help applications and the stated amounts be made available for reimbursement

<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>Reimbursement</u>
Harwich #3	2.09	\$ 6,000.00	\$ 3,000.00
Lexington #19	14.3	63,000.00	31,500.00
Lexington #20	11.39	36,068.00	18,034.00
Lexington #21	1.62	6,000.00	3,000.00
Middleboro #4	11.8	5,000.00	2,500.00
Springfield #15	17.6	7,000.00	3,500.00

Directors Gullion and Correia were asked to attend the Board meeting to present land acquisition proposals.

Director Correia first presented several Boston Harbor Islands acquisition proposal as follows:

<u>Location and Owner</u>	<u>Acreage</u>	<u>Land Appraisal</u>
Easterly portion of Green Island (Hull) James E. Fox	4	\$ 9,600.00
Westerly portion of Green Island (Hull) Vincenzo A. Milano	1.82	4,800.00
Little Calf Island (Hull) Vincenzo A. Milano	0.85	2,000.00
Calf Island (Hull) Vincenzo A. Milano	17.2	41,300.00
Outer Brewster Island (Hull) Rudolph Carlson	17.5	42,000.00
Middle Brewster Island (Hull) Andrew F. Quigley & Rachel M. Cashman	14	33,600.00
Gallops Island (Boston) Estate of Rosario Mantia	16.2	63,200.00
Sheeps Island (Weymouth) Paul O'Connor	2	7,800.00

Director Correia stated that satisfactory negotiations could not be reached with all owners of property. He reported that Mr. Milano would not accept the Department's offer to purchase Calf Island for the appraised value; Mr. Andrew F. Quigley has filed legislation to have the Department purchase land on Cape Cod and transferred to him in lieu of payment; and the attorneys handling the Estate of Mr. Mantia have indicated that they would not accept less than \$75,000 for Gallops Island.

Professor Rhodes questioned the procedure in cases where satisfactory negotiations are not reached. The Commissioner stated that after the Department has taken



the land by eminent domain, the matter may then go to the courts and a jury will have the final decision on the amount of the award.

Mr. Brewster questioned why the Department chose the highest appraisal in each acquisition. Director Correia stated that because the Department is seeking BOR funds to acquire the islands, it is obliged to accept one of the two appraisals. He said the Department cannot offer less than the appraised value and the highest appraisal in each case was considered more realistic by the Department.

Following a review of the proposals, upon motion of Mr. Lund, seconded by Professor Rhodes, it was -

VOTED - to approve the acquisition of Green Island, Easterly Portion, 4 acres more or less in Hull, Massachusetts from James E. Fox for the sum of \$9,600 or to take said property in fee by eminent domain from James E. Fox making an award of \$9,600 for damages sustained as a result of taking.

VOTED - to approve the acquisition of Green Island, Westerly Portion, 1.82 acres more or less in Hull, Massachusetts from Vincenzo A. Milano for the sum of \$4,800 or to take said property in fee by eminent domain from Vincenzo A. Milano making an award of \$4,800 for damages sustained as a result of taking.

VOTED - to approve the acquisition of Little Calf Island, 0.85 acres more or less in Hull, Massachusetts from Vincenzo A. Milano for the sum of \$2,000 or to take said property in fee by eminent domain from Vincenzo A. Milano making an award of \$2,000 for damages sustained as a result of taking.

VOTED - to approve the acquisition of Calf Island, 17.2 acres more or less in Hull, Massachusetts from Vincenzo A. Milano for the sum of \$41,300 or to take said property in fee by eminent domain from Vincenzo A. Milano making an award of \$41,300 for damages sustained as a result of taking.

VOTED - to approve the acquisition of Outer Brewster Island, 17.5 acres more or less in Hull, Massachusetts from Rudolph Carlson for the sum of \$42,000 or to take said property in fee by eminent domain from Rudolph Carlson making an award of \$42,000 for damages as a result of taking.

VOTED - to approve the acquisition of Middle Brewster Island, 14 acres more or less in Hull, Massachusetts from Andrew P. Quigley and Rachel M. Cashman, each possessing one half undivided interest in said Island for \$33,600 or to take said property in fee by eminent domain from Andrew P. Quigley and Rachel M. Cashman, each possessing one half undivided interest in said Island for \$33,600 for damages sustained as a result of taking.

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VOTED - to approve the acquisition of Gallops Island, also known as Gallups Island, 16.2 acres more or less in Boston, Massachusetts from the Estate of Rosario Mantia and/or others having interests in said Island, for the sum of \$63,200 or to take said property in fee by eminent domain making an award or awards totalling \$63,200 for damages sustained as a result of taking.

VOTED - to approve the acquisition of Sheep Island, 2 acres more or less in Weymouth, Massachusetts from Paul O'Connor for the sum of \$7,800 or to take said property in fee by eminent domain from Paul O'Connor making an award of \$7,800 for damages as a result of taking.

Director Correia then asked the Board to consider the proposal to convey to the town of Natick, 6.2 acres of Commonwealth land in exchange for services of equal value. He reported that the Department had previously given approval to the town to install a driven well for water supply purposes on Commonwealth land and as payment, the town would bring the sewer line to the boundary at our swimming area at Lake Cochituate. In lieu of direct payment for the 6.2 acres, he said, the town of Natick will extend the sewer line across the Park and tie into the comfort stations which depend on a leaching field, at present. He added that when the work is completed, our recreation facility will be entirely serviced by municipal water and sewage services. Director Correia further stated that the land is of no value to the Department and that the town plans to use the land for new town offices.

Mr. Lund noted that the term "services" was not clearly defined in the agreement and suggested that it should specify what the services entailed. The Board agreed with Mr. Lund's suggestion. Director Correia stated that he would have the wording of the agreement changed to reflect Mr. Lund's suggestion.

Upon motion of Mr. Lund, seconded by Professor Rhodes, it was -

VOTED - to approve the conveyance of two parcels of land containing 6.62 acres to the town of Natick in exchange for the installation of utility services at Cochituate State Park.. The Department of Natural Resources was authorized to convey to said town by Chapter 708 of the Acts of 1968 and Chapter 604 of the Acts of 1969.

THE UNIVERSITY OF CHICAGO  
DEPARTMENT OF CHEMISTRY  
RESEARCH REPORT NO. 1000  
1955

BY  
J. H. GOLDSTEIN AND  
R. L. SEXTON

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Director Correia then asked the Board to consider the acquisition of 35 acres of land in the town of Princeton, Massachusetts, from Peter Slegris, for the sum of \$10,500. He stated that it was a portion of our acquisition plan for the Mount Wachusett Reservation and will help us to link the Massachusetts Audubon Society's land and land owned by the Division of Fisheries and Game situated at Little Wachusett Mountain.

Following discussion, upon motion of Mr. Lund, seconded by Professor Rhodes, it was -

VOTED - to approve the acquisition of 35 acres of unimproved vacant woodland in the Mount Wachusett area, Princeton, Massachusetts from Peter Slegris for the sum of \$10,500.

Mr. Brewster asked Commissioner Brownell to explain the Department's South Cape Beach acquisition proposal. Commissioner Brownell reported that the acquisition proposal encompasses 400 acres of land involving six landowners. He indicated that the boundary extends from Waquoit Bay easterly to the east side of Great Flat Pond. He stated that the land now owned by the town of Mashpee would be an interior piece and it is therefore proposed that an equivalent area be designated at the easterly end of the area to satisfy community needs. He noted that this major facility will be designed for day use operation - parking, sanitation and, he said, boat access to Waquoit Bay will be provided in the northerly section. The Commissioner further stated that South Cape Beach is the last major warm water beach, relatively untouched, on our coastline and that legislation directed the Department to purchase South Cape Beach in 1971.

Director Gullion was then asked to explain certain acquisition proposals to the Board.

Director Gullion recommended that consideration be given to the purchase of approximately 1000 acres of land in the town of Carlisle from Farnham W. Smith. He said that this is one of the most beautiful open space areas in northern Middlesex County and fits well with the open space and recreation needs of the Greater Lowell area. He noted that it is comprised of active agricultural land, woodlands and over

THE HISTORY OF THE UNITED STATES OF AMERICA

The first part of the book deals with the early history of the United States, from the time of the first European settlers to the end of the American Revolution. It covers the period from 1492 to 1789.

The second part of the book deals with the history of the United States from 1789 to 1865. It covers the period from the beginning of the American Republic to the end of the American Civil War.

The third part of the book deals with the history of the United States from 1865 to 1914. It covers the period from the end of the American Civil War to the beginning of World War I.

The fourth part of the book deals with the history of the United States from 1914 to 1945. It covers the period from the beginning of World War I to the end of World War II.

The fifth part of the book deals with the history of the United States from 1945 to the present. It covers the period from the end of World War II to the present day.

The book is written in a clear and concise style, and is suitable for students of history at the university level. It is a valuable resource for anyone interested in the history of the United States.

300 acres of excellent wetlands. He said that field personnel are presently looking at additional lands north and east of the Smith land to determine the potential for expanding the proposal to over 2000 acres which could possibly link with the Warren Manning State Forest in Billerica. The Board agreed that it was a unique area and gave their approval to appraise the Smith property in Carlisle for purposes of negotiating a purchase.

Director Gullion then asked the Board for approval to accept a gift from the Massachusetts Daughters of the American Revolution of one thousand dollars to be used for the improvement of the D.A.R. State Forest. He said this would be part of their commemoration of the Bicentennial.

Upon motion of Mr. Lund, seconded by Professor Rhodes, it was -  
VOTED - to approve the acceptance of a gift of \$1,000 from the  
Massachusetts Daughters of the American Revolution.

Director Gullion then informed the Board that the Department was now in a position to accept certain parcels of land from the New England Power Company in exchange for an easement across the Wendell State Forest. He stated that the original approval by the Board was predicated on the proviso that the Department could select the exact right-of-way to assure the minimal environmental impact. This has now been accomplished, he said, and the results are excellent - the power line, because of the way it was designed, cannot be seen from a very scenic section of Route 2. The Director noted that a value of \$500 per acre has been set for 53.62 acres of easement. In lieu of payment, he said, the New England Power Company has agreed to purchase and turn over to the Department the following parcels.

1. F. K. Plumley - Brimfield Forest - town of Wales - 33 acres \$4,000  
surrounded on 3 sides by Brimfield Forest - rolling land, all  
hardwood forest.
2. M. Mathews - Wendell Forest - town of Wendell - 13.2 acres \$4,000  
surrounded on 2 sides by Wendell Forest - old mill pond dam site  
and has \$15,000 timber value on it.
3. A. Gould - Hawley Forest - town of Hawley - 1/2-1 acre in center \$3,000  
of Hawley Forest with old farmhouse in disrepair. To eliminate  
an interior holding which might acquire undesirable abutters to  
the forest.

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| 4. R. Wetmore #1 - Wendell Forest - town of Wendell - 30 acres | \$5,200 |
| 5. R. Wetmore #2 - Wendell Forest - town of Wendell - 20 acres | \$3,450 |
| 6. R. Wetmore #3 - Wendell Forest - town of Wendell - 11 acres | \$2,000 |
| 7. R. Wetmore #4 - Wendell Forest - town of Wendell - 25 acres | \$4,350 |

These four Wetmore parcels are hilly, surrounded on 4 sides by the Wendell State Forest and have timber worth \$14,000. Acquiring interior lots eliminates future boundary and neighbor problems and makes for better forest management.

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| 8. Harry Leibman - Hawley Forest - town of Hawley - 1 acre | \$2,000 |
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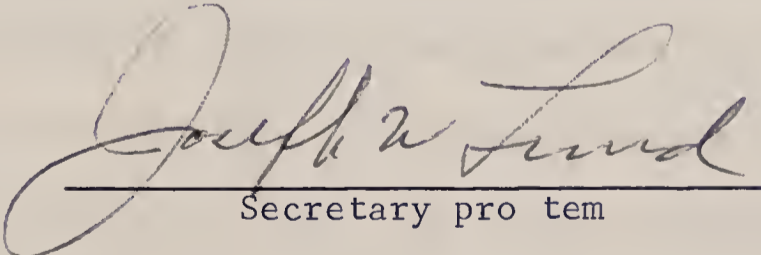
This 1 acre strip would give a dry, much needed access to Plainfield Road on the east side of the Hawley Forest. The present forest frontage on Plainfield Road is too wet to allow good access.

Following discussion, the Board gave their approval to the proposal to have the New England Power Company purchase the tracts of land noted above and transfer said lands to the Department of Natural Resources in exchange for 53.62 acres for a power line easement over the Wendell State Forest.

Director Gullion gave to the Board members certified copies of all rules and regulations of the Division of Forests and Parks and a summary of the proposed reorganization of the administrative section of the Division.

The date for the next Board meeting was set for March 20, 1973 at 10:00 a.m. in the office of the Commissioner.

There being no further business to come before the Board, the meeting adjourned at 12:30 p.m.

  
Secretary pro tem

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A meeting of the Board of Natural Resources was held March 20, 1973 at 10:00 a.m. in the office of the Commissioner, 100 Cambridge Street, Boston. Present were Messrs. Lund, Brewster, Rhodes and Crane.

Mr. Frederick G. Crane, Jr., was elected Chairman pro tem for the meeting.

Commissioner Brownell presented the minutes of the February 27, 1973 meeting for approval, and Mr. Lund submitted the following correction to be made:-

On page 5, end of second paragraph, the word "authorize" should be changed to "directed."

Following approval of the correction, as submitted, the minutes were approved.

Commissioner Brownell introduced Mr. Edwin Webber, Assistant Secretary of the Executive Office of Environmental Affairs and asked him to brief the Board on the proposed reorganization.

Mr. Webber reported that reorganization legislation has been filed (Chapter 21A) and, he said, it is considered to be an uncomplicated approach to the establishment of a Department of Environmental Affairs. In addition to the legislation are two appendices:-

1. changes in existing laws to incorporate into the Department of Environmental Affairs other activities relating to the environment such as waterways, registration of recreational vehicles, solid waste, pest control, etc.; and
2. line by line changes in the existing laws to incorporate the new Chapter 21A.

We feel, he said, that the proposal reflects the suggestions and direction brought forth by the Task Forces that have been studying the environmental needs of the Commonwealth for the past eighteen months. It also emphasizes the priorities for policies and programs. He further stated that the thinking incorporated into reorganization has been accomplished by an open approach, close communication and cooperation between the affected agencies and, out of this, the final recommendation was to further the concept of decentralization of state services by establishing five environmental districts covering the entire Commonwealth. Each district will be headed by a regional environmental administrator with equal responsibility and authority of any assistant secretary for all environmental policies and programs in his district.

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The delineation of district boundaries is to be through legislation proposed by the Executive Office of Administration and Finance, he said.

The Metropolitan District Commission, he said, because of its eighty years of experience and expertise, would serve as one of the environmental districts covering Metropolitan Boston. It will retain its present programs with the exception of its highway program and a portion of its law enforcement force. The present operating agencies will be regrouped into basically four environmental districts to include environmental quality, land management, program services and legal affairs.

He further stated that all present advisory boards, committees and commissions will be abolished and a single statewide board will be created. Each district will have a so-called "mini" board and will serve in an advisory capacity to the administrator of the district. The statewide board will have the authority to approve regulations, make appointments, hold public hearings, and act in an advisory capacity to the Secretary.

He added that the Division of Fisheries and Game, because its operations are supported by dedicated funds, will remain basically the same.

Commissioner Brownell then brought before the Board the Concord #12 project, consisting of 92.15 acres costing \$288,000. Since the Board found the application to be a sound conservation-recreation project, upon motion of Professor Rhodes, seconded by Mr. Lund, it was -

VOTED - to approve the following preliminary self-help application and the stated amount be made available for reimbursement

<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>Reimbursement</u>
Concord #12	92.15	\$288,000.00	\$144,000.00

The Commissioner presented a summary of the financial status of all self-help applications, to date. He noted that with the applications to be presented in April (if approved) there will be a remaining balance of \$303 in the self-help fund.

Director Gullion was asked to attend the Board meeting to present land acquisition proposals.

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Director Gullion recommended that consideration be given to the purchase of 34.4 acres of land in the town of Hopkinton owned by Henry J. Tordiglione. He indicated that two Senate bills (s808 and S809) were submitted to allow Mr. Tordiglione access across the land of the Commonwealth which effectively blocks the owner from entering onto Route 85. He noted that the owner is receptive to the purchase of his land by the Commonwealth. The Director said that the purchase would give aesthetic protection to land opposite the entrance to the Hopkinton State Park. He added that an additional purchase of land will tie existing Commonwealth land to that of Mr. Tordiglione's.

Following a discussion, the Board gave its approval to appraise the land of Mr. H. J. Tordiglione of Hopkinton for purposes of negotiating a future purchase.

Director Gullion then presented the request of the Algonquin Synthetic Natural Gas Company, Inc. for an easement to install a synthetic gas transmission line across the Freetown State Forest. He said the Algonquin Gas Company proposes to construct a synthetic gas line from a proposed plant in Assonet to the main transmission line north of the Forest. The land area encompasses 8.6 acres of land, 5000 feet in length and 75 feet wide. In exchange, he said, the Algonquin Gas Company will acquire and transfer to the Department of Natural Resources land selected by the Department equal in value per acre to the easement right. He stated that an Environmental Impact Statement has been prepared by Department personnel and the recommendation of the report is favorable.

Upon motion of Professor Rhodes, seconded by Mr. Lund, it was -

VOTED - to approve a proposal to convey to the Algonquin Synthetic Natural Gas Company, Inc. an easement for the installation of a synthetic gas transmission line across the Freetown State Forest, said line being 5000 feet in length and 75 feet wide containing 8.6 acres of land; provided that in exchange for said easement the Algonquin Synthetic Gas Company, Inc. convey to the Commonwealth tracts of land of equal value in locations selected by the Department of Natural Resources.

Director Gullion then summarized the results of a comprehensive study of the ski area at Mount Wachusett State Reservation prepared by Sno-Engineering, Inc. of Franconia, New Hampshire. Commissioner Brownell commented that it is possibly the best and most comprehensive study we have had done by an outside firm.

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Director Gullion stated that the ski area at Mt. Wachusett was constructed by the Worcester County Commission in 1962 for approximately \$300,000. It is unquestionably the best ski area in Eastern Massachusetts with approximately 1000 feet of vertical drop. The ski trails vary in length from 500 feet to 3300 feet, he said. However, the lift equipment is in disrepair and is out of balance with respect to capacity. He noted that the Department was forced to run the area in 1967, the year after the Reservation was transferred to the Department, but it proved to be impossible to efficiently operate due to civil service limitations. Since that time, it has been under a five year permit to a Mr. Ralph Crowley of Worcester at a total fee of \$16,000.

He further stated that the Department recognized early that a comprehensive study was needed to assess the direction the Department should take; therefore, Sno-Engineering was hired last year to undertake this project.

Director Gullion said the report shows that present capacity per hour is 750 people; the potential capacity is ultimately 3300 per hour. Lifts would increase from 3 to 6; trails would increase from 7 to 16. The development would be staged in three phases - the first phase would completely rehabilitate the trails, lifts and base facilities at a cost of \$2.97 million; phase two, which would be undertaken only if the demand warranted it, would cost \$992,000; phase three would develop the ultimate of the ski area and would cost \$1.05 million. The total cost, he said, would be \$5.01 million at 1974 prices.

Director Gullion indicated that Sno-Engineering has developed four alternatives to funding the operations. A government funded and operated facility would give the highest degree of control but would be inefficient. Government funding and privately operated is possible; in fact, he said, this is basically our present operation approach, yet, it does not assure good performance and maintenance except under rigid controls. The third alternative of government funded and quasi-public operation appears to be the best approach. The last alternative of privately funded and

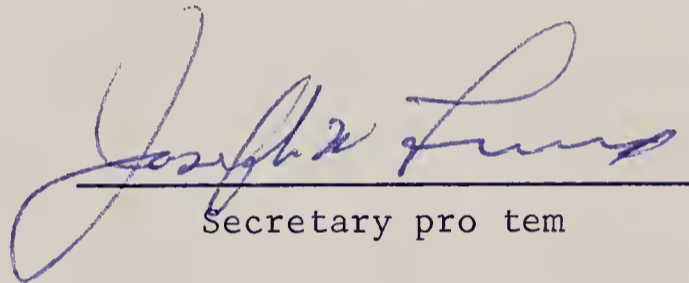
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privately operated is the most economical, but would require a long time lease with dilution of state control.

A great deal of discussion followed. Mr. Crane questioned some of the findings and asked that he be given time to review the study in detail and make comments to the Department. Mr. Brewster asked if the Department has made a decision as to what direction it proposed to take. Commissioner Brownell stated that no decision had been made as the Department is still in the preliminary review stage.

The date for the next Board meeting was set for Thursday, April 19, 1973 in the office of the Commissioner.

There being no further business to come before the Board, the meeting adjourned at 12:25 p.m.

  
Secretary pro tem

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A meeting of the Board of Natural Resources was held April 19, 1973 at 10:00 a.m. in the office of the Commissioner, 100 Cambridge Street, Boston. Present was Mr. Brewster.

Due to a lack of a quorum, no formal business was conducted at the meeting.

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A meeting of the Board of Natural Resources was held May 31, 1973 at 10:00 a.m. in the office of the Commissioner, 100 Cambridge Street, Boston. Present were Messrs. Crane, Lund and Rhodes.

Mr. Joseph W. Lund was elected Chairman pro tem for the meeting.

The minutes of the March 20, 1973 meeting were approved without correction.

Mr. Lawrence Laverdure was asked to attend the Board meeting to present self-help applications. He first presented several requests for additional payments on applications previously approved by the Board.

Framingham #4 project - previously approved for reimbursement in the amount of \$54,475 (town cost - \$319,900). The approved amount was improperly calculated and it should have been based on 25% of the total project, reimbursing the town \$79,475.

Mr. Laverdure indicated that there were funds available to cover additional payment. The Board gave its approval to pay an additional \$25,000 to the town to cover the error.

Sterling #2 project - previously approved for reimbursement in the amount of \$6,000 (town cost - \$12,000). Final negotiations between the town and the owner of the property brought about a purchase price of \$13,000; therefore, state reimbursement should include an additional \$500. The Board gave its approval to pay an additional \$500 to the town.

Wilbraham #9 project - previously approved for reimbursement in the amount of \$2,062.50 (town cost - \$4,125). The final cost to the town was \$4,200; therefore, state reimbursement should include an additional \$32.49. The Board gave its approval to pay an additional \$32.49 to the town.

Acton #14 project - previously approved for reimbursement in the amount of \$6,296.25. Approval was based on the acquisition price of \$25,185 but due to the long delay in negotiations the final cost to the town was \$26,000; therefore, state reimbursement should include an additional \$203.75 making a total self-help reimbursement of \$6,000. The Board gave its approval to pay an additional \$203.75 to the town.

Canton #2 project - previously approved in September, 1972 in the amount of \$9,943.75 (town cost - \$39,775), but due to the long delay in negotiations, the acquisition cost was increased to \$42,069.87; therefore, state reimbursement should

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include an additional \$573.74. The Board gave its approval to pay an additional \$573.74 to the town.

Mr. Lund pointed out an error on the summary sheet on Canton's project #2. He noted that the cost per acre was reported as \$750. Mr. Laverdure reviewed the application and found that the cost per acre should have been reported on the summary sheet as \$6,186 per acre. The correction was so noted on the summary sheet.

Upon motion of Professor Rhodes, seconded by Mr. Crane, it was -  
VOTED - to approve additional funding to the following self-help projects.

<u>Town</u>	<u>Amount pre- viously approved</u>	<u>Increase</u>	<u>Total Reimbursement</u>
Framingham #3	\$54,475.00	\$25,000.00	\$79,475.00
Sterling #2	6,000.00	500.00	6,500.00
Wilbraham #9	2,062.50	32.49	2,094.99
Acton #14	6,296.25	203.75	6,500.00
Canton #2	9,943.75	573.74	10,517.49

Mr. Laverdure then presented the Burlington #13 project consisting of 7.5 acres at a town cost of \$9,000. He stated that the land is adjacent to a former Nike site now owned by the town and presently used as a recreational area. The additional land will allow the town to expand its facilities at the site, he said.

In presenting the Concord #13 project, 10 acres costing \$10,000, Mr. Laverdure stated that the land is situated along the Assabet River and that ownership will allow greater protection to the flood plain area of the river. He added that the area will be used for passive recreation and conservation.

In presenting the Duxbury project #20, 10 acres costing \$16,000, Mr. Laverdure stated that the immediate area is the headwaters for Kunes Brook which flows into the South River and becomes part of the water supply for the town of Marshfield. He noted that the area is identified in the town's comprehensive plan as part of a greenbelt and protection to the watershed area.

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Mr. Laverdure said that the Harvard #5 project, 37 acres costing \$12,500 borders on Bowers Brook along the north side and on the west by land already owned by the Conservation Commission. He added that the land will allow greater protection to the wetlands along the brook. Also, he said, the area will support water-oriented wildlife.

In presenting the Attleboro #8 project, 3.9 acres costing \$3,350, Mr. Laverdure indicated that the city has received self-help assistance in acquiring other parcels adjacent to this land to expand its program to protect the wetlands. He added that the city will develop foot trails along the brook for hiking purposes.

In presenting the Chelmsford #6 project, 48 acres costing \$135,000, Mr. Laverdure stated that the acquisition will provide some protection to Russell Mill Pond and at the same time provide access to the pond for swimming, boating and fishing. He noted that the parcel of land borders the town forest.

In presenting the Duxbury #19 project, 7.53 acres costing \$753.00, Mr. Laverdure stated that the acquisition consisted of two parcels of land and will serve in the protection of the saltmarsh areas noted in the town's comprehensive plan.

Following review of all applications, upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - that the following self-help projects be approved and the stated amounts be made available for reimbursement

<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>State Reimbursement</u>
Burlington #13	7.5	\$ 9,000.00	\$ 4,500.00
Concord #13	10.0	10,000.00	5,000.00
Concord #14	7.0	10,000.00	3,500.00
Duxbury #19	7.53	753.00	376.50
Duxbury #20	10.0	20,000.00	10,000.00
Harvard #5	37.0	42,500.00	21,250.00
Attleboro #8	3.9	3,350.00	1,675.00
Chelmsford #6	48.00	135,000.00	67,500.00

A discussion ensued regarding the Burlington #11 project. Deputy Commissioner Brown stated that the project had been previously approved by the Board for \$35,000 out of fiscal year 1973 funds, but the town has notified the Department that they will be unable to complete negotiations during the required time. He asked the Board's

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permission to de-encumber the Burlington funds so that they might be used for other pending projects during fiscal 1973. He indicated that the Burlington project will be brought before the Board for reconsideration during fiscal 1974. He also stated that at the next Board meeting he will have prepared a total list of all approved self-help projects, and that in all probability three additional projects (Harwich #4, Canton #3, Burlington #12) will be submitted for approval. He said that with all the approved projects together with the three additional projects to be submitted will total approximately \$750,000 which is the total amount made available for fiscal 1973.

Directors Correia and Gullion were asked to attend the Board meeting to present land acquisition proposals.

Director Correia first presented a proposal to purchase 1117.7 acres of land in the town of Peru, owned by Jay Brill, Trustee, Peru Properties Companies Trust for the sum of \$300,000. He reported that the Board of Natural Resources gave its approval to purchase the Brill property in September, 1972 for the noted amount, but following title examination it was found that one-third of the land had poor title. The Department, therefore, petitioned the Boards of Selectmen of the two towns involved, Peru and Hinsdale, to take the land by eminent domain. The town of Peru rejected the Department's petition, he said.

Director Correia informed the Board that since the land purchase is to be utilized as part of a Public Law 566 project (Small Watershed Flood Control Project) the Department is authorized under Chapter 634, Acts of 1968, Section 4 to take the land by eminent domain without approval of the town. He therefore asked the Board's approval to amend the vote of the Board under date of September 21, 1972 and to approve the taking of 1117.7 acres by eminent domain for the same amount.

Mr. Crane stated that the Berkshire Natural Resources Council (non-profit organization) has financed an option on the Brill property pending the purchase of the land by the Department of Natural Resources. He said he wished to have it noted

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. The text also mentions the need for regular audits to ensure the integrity of the financial data. Furthermore, it highlights the role of the accounting department in providing timely and accurate information to management for decision-making purposes.

In addition, the document outlines the procedures for handling discrepancies and errors. It states that any identified mistakes should be promptly investigated and corrected. The text also discusses the importance of maintaining confidentiality and security of financial information. It mentions that all data should be stored securely and access should be restricted to authorized personnel only. Finally, it notes that the accounting system should be regularly updated to reflect changes in regulations and business requirements.

The second part of the document provides a detailed overview of the company's financial performance over the past year. It includes a summary of key financial indicators such as revenue, profit, and expenses. The text also presents a comparison of the current year's performance against the previous year and industry benchmarks. This analysis helps identify areas of strength and opportunities for improvement. The document concludes with a list of recommendations for future actions to enhance financial stability and growth.

in the minutes that he is presently serving as President of the BNRC and was concerned that his approval of the proposal might be construed as a conflict of interest. It was also noted that at the time of the original approval of the Board to purchase the Brill property (9/1972) the BNRC was not financially involved in the transaction. Mr. Lund suggested that Director Correia obtain a legal opinion of the Attorney General.

Pending an opinion of the Attorney General, upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - to approve the purchase or taking by eminent domain of approximately 1116 acres of land in Peru and Hinsdale, Massachusetts, owned by Jay Brill, Trustee, Peru Properties Companies Trust, for the amount of \$300,000, amending the vote of September 21, 1972 by which the Board of Natural Resources approved the purchase of this land for the same purchase price.

Director Gullion then presented several land acquisition proposals. He first recommended that consideration be given to purchase approximately 62 acres of land in the town of New Marlboro from William & Eloise Koneazny. The land, he said, adjoins the Campbells Falls State Forest and will help connect two presently owned land holdings under the Department's control. He added that the owner desires to hold out a 1 acre house lot to which the Department has no objection. Following discussion, the Board gave its approval to have an appraisal made of the Koneazny property to determine its value for possible future acquisition.

Director Gullion asked the Board to then consider the acquisition of 28 acres of a 30 acre parcel of land in the town of Townsend from Mrs. Patricia Ryan. The 30 acre parcel, he said, is completely surrounded by the Willard Brook State Forest except of the right of way to the Ryan house. He noted that the land is one of four remaining interior lots within the forest and acquisition will allow for better coordinated use planning and administration of the forest. He added that the 2 acre parcel, including the Ryan house at the east end of the lot will be excluded from the purchase. The Board gave its approval to have an appraisal made of the Ryan property to determine its value for possible future acquisition.

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. This ensures transparency and allows for easy auditing of the accounts. The text also mentions that regular reconciliation of the books is essential to identify any discrepancies early on.

In addition, the document highlights the need for proper classification of expenses. Each item should be categorized according to its nature, such as salaries, rent, or utilities. This systematic approach not only simplifies the bookkeeping process but also provides valuable insights into the company's cost structure. The author advises keeping a detailed log of all assets and liabilities to maintain a clear picture of the organization's financial health.

Furthermore, the document stresses the importance of staying up-to-date with the latest accounting standards and regulations. Tax laws and financial reporting requirements can change frequently, so it is crucial to consult with a professional accountant or tax advisor. The text also notes that maintaining accurate records is not only a legal requirement but also a key factor in making informed business decisions. By having reliable financial data, management can better understand the company's performance and plan for the future.

The document concludes by reiterating that good bookkeeping is the foundation of sound financial management. It encourages business owners to invest in quality accounting software and hire qualified staff to handle the day-to-day tasks. Regular reviews and audits are presented as essential practices to ensure the integrity of the financial records. The author expresses confidence that following these guidelines will lead to a more successful and financially stable business.

Finally, the document offers some practical tips for new business owners, such as starting with a simple system and gradually adding more complexity as the business grows. It also suggests seeking out local business associations for support and advice. The overall message is one of diligence and attention to detail in all financial matters.

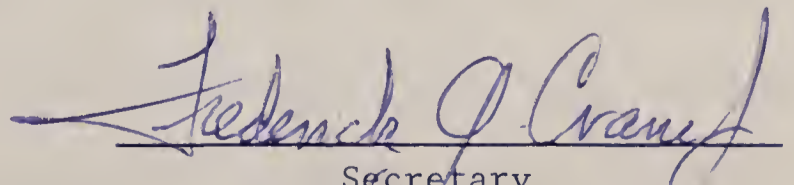
Director Gullion asked the Board to consider the acquisition of 12,600 square feet of land (with buildings) located at Walden Pond, Lincoln, from Mrs. John Swinconeck. The lot, he said, is almost entirely surrounded by land owned by the Department, and it would be to our advantage to acquire this interior lot to insure against any future in-holding problems in connection with this famous area. He further stated that the owner has requested to remain in the house until other living accommodations can be established. Following discussion, the Board gave its approval to have an appraisal made of the Swinconeck property in Lincoln to determine its value for possible future acquisition.

Director Gullion then asked the Board's approval of a joint venture between the Department of Natural Resources and the U.S. Agricultural Research Service to aerial spray 16,000 acres of forest land in the towns of Northfield, Warwick and Erving, with a synthetic sex attractant known as Disparlure. He stated that it is to be a test case to determine the effectiveness of the material in the control of the gypsy moth problem. He reported that public hearings will be held in the areas involved and all residents advised. Also, he said, an environmental impact statement has been prepared. He added that the U.S. Agricultural Research Service will do the actual spraying while the Department's personnel will be responsible for all field work.

Following discussion, the Board gave authorization for the Department to cooperate with the U.S. Agricultural Research Service in the aerial application of Disparlure on 16,000 acres of forest land in the towns of Northfield, Warwick and Erving so long as all statutory and regulatory matters are satisfied.

The date for the next Board meeting was set for Thursday, June 21, 1973 in the office of the Commissioner.

There being no further business to come before the Board, the meeting adjourned at 12:45 p.m.

  
Secretary

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. This ensures transparency and allows for easy verification of the data. The second part of the document provides a detailed breakdown of the financial data for the quarter. It includes a table showing the revenue generated from various sources, as well as the associated costs and expenses. The final part of the document concludes with a summary of the overall financial performance and provides recommendations for future actions to improve efficiency and profitability.

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A meeting of the Board of Natural Resources was held June 21, 1973 at 10:00 a.m. in the office of the Commissioner, 100 Cambridge Street, Boston. Present were Messrs. Rhodes, Crane and Brewster.

Mr. William S. Brewster was elected Chairman pro tem for the meeting.

The minutes of the meeting of May 31, 1973 were presented for approval and Professor Rhodes submitted the following corrections to be made in the minutes.

On page 3, paragraph 2, line 1, 319 acres should be changed to read 3.9

On page 4, paragraph 1, line 8, the figure \$7,500,000 should be changed to read \$750,000.

In commenting on legislation, the Commissioner reported on two major bills of interest to the Department - the Clean Waters Act which amends the Massachusetts Clean Waters Act into compliance with the requirements of the Federal Water Pollution Control Program and, the Solid Waste bill which allows the Commonwealth to establish districts and facilities and assign towns to those facilities which are not meeting existing regulations - it is a cost sharing program with participating communities. Both have a good chance of passage, he said.

In reviewing the status of the budget, the Commissioner reported that the House rejected the Governor's budget which included reorganization and submitted its own. It has passed the House and is now in the Senate, he said. The House version, he said, is basically for the same amount as the Department received in fiscal 1973. It includes the cost-of-living raises of 7.6 percent, but no new positions were allowed. He further stated that it is expected the Senate will submit its version of the budget next week. He noted that the operating budget for the Department, as reported in the House version of the budget, is \$16 million.

The Commissioner further stated that consideration of reorganization is virtually at a standstill. It is my understanding, he said, that hearings on reorganization of the Office of Environmental Affairs will begin after the July recess of the Legislature.

Commissioner Brownell then brought before the Board the matter of self-help applications. He first stated that there were four self-help projects that could not be completed before the end of the fiscal year which have already received preliminary approval. He asked the Board's approval to de-encumber these funds and apply same to

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other projects which can be completed within the time that funds must be expended - June 30, 1973.

Following a review of the projects to be de-encumbered, upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - to de-encumber the following self-help projects

<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>Reimbursement</u>
Lexington #21	1.70	\$ 6,000.00	\$3,000.00
Longmeadow #3	11.15	3,600.00	1,800.00
Middleboro #4	11.80	5,000.00	2,500.00
Springfield #15	17.60	7,000.00	3,500.00

Following a review of the self-help projects presented by the Commissioner, upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - to approve the following self-help projects and the stated amounts be made available for reimbursement

<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>Reimbursement</u>
Canton #3	18.5	\$20,000.00	\$10,000.00
Lee #2 )	15.80	50,000.00	12,500.00
Lenox #2)		50,000.00	12,500.00
Sherborn #4	45.5	26,400.00	13,200.00

Commissioner Brownell then presented several land acquisition proposals. He first asked the Board's approval to amend the vote of December 14, 1972 by which the Board of Natural Resources approved the purchase of Slate Island (Boston Harbor) from owners unknown for \$48,400, and to approve the purchase of 12.4 acres from Davis Bates Clapp Memorial Association (C. W. Morrison, Chairman) for the sum of \$50,000. This is a negotiated sale, he said. He added that the project has received BOR approval.

He also asked the Board's approval to amend the vote of December 14, 1972 by which the Board of Natural Resources approved the purchase of Grape Island (Boston Harbor) from Samuel A. Valenti for the sum of \$195,000 and to approve the taking of the 50 acres in fee by eminent domain for the same amount. This project has received BOR approval, he said.

Upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

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Date	Description	Amount	Total
1912	Jan 1	100.00	100.00
1912	Feb 1	50.00	150.00
1912	Mar 1	25.00	175.00

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VOTED - to approve the purchase of Slate Island, 12.4 acres more or less in Weymouth, Massachusetts, from Davis Bates Clapp Memorial Association (C.W. Morrison, Chairman) for \$50,000; amending the vote of December 14, 1972 by which the Board of Natural Resources approved the purchase of this Island from owners unknown for \$48,400.

VOTED - to approve the purchase of Grape Island, 50 acres more or less in Weymouth, Massachusetts, from Samuel A. Valenti, Trustee for \$195,000; or to take said Island in fee by eminent domain from Samuel A. Valenti making an award of \$195,000 for damages sustained as a result of said taking; amending the vote of December 14, 1972 by which the Board of Natural Resources approved the purchase of this Island from Samuel A. Valenti for the sum of \$195,000.

Commissioner Brownell then presented the Bumpkin Island (Boston Harbor) acquisition proposal. He stated that the area contained 27 acres of land in Hull, Massachusetts, and under ownership of the Burrage Hospital Association. Actually, he said, the property is owned by Harvard University but leased to the Burrage Hospital Association for 500 years. The negotiated purchase price is \$110,000. He added that the Department will seek BOR reimbursement.

Upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - to approve the acquisition of Bumpkin Island, 27 acres more or less in Hull, Massachusetts, from the Burrage Hospital Association (Dean M. Boylan, Treasurer) for the sum of \$110,000; or to take said property in fee by eminent domain from the Burrage Hospital Association (Dean M. Boylan, Treasurer) making an award of \$110,000 for damages sustained as a result of said taking.

The Commissioner then asked the Board to consider the acquisition of 44.60 acres of land in the towns of Ipswich and Rowley from Harold G. Jacklin, Jr., for the sum of \$32,000. He said the acquisition will round out the Willowdale State Forest and allow for better access to presently isolated state forest backland.

Following discussion, upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - to approve the purchase of 44.60 acres more or less, in the towns of Ipswich and Rowley, Massachusetts, owned by Harold J. Jacklin, Jr., for the sum of \$32,000; or to take said property in fee by eminent domain from Harold J. Jacklin, Jr. making an award of \$32,000 for damages sustained as a result of said taking.

THE UNIVERSITY OF CHICAGO  
DEPARTMENT OF CHEMISTRY  
5800 S. UNIVERSITY AVENUE  
CHICAGO, ILLINOIS 60637  
TEL: 773-936-3700

PROFESSOR [Name]  
[Address]  
[City, State, Zip]

Dear Professor [Name]:

I am writing to you regarding the [topic] that we discussed in our meeting on [date]. I have reviewed the [document] and have some questions regarding the [specific details].

I would appreciate it if you could provide me with the [information] at your earliest convenience. I am available to discuss this further on [days/times].

I am looking forward to your response and to our next meeting. Thank you for your time and assistance.

Sincerely,  
[Name]  
[Title]

Commissioner Brownell then brought the Board up to date on the Holyoke Range project. He began by stating that in 1938, 308 acres of the Holyoke Range were gifted to the Department, but that it was not until 1955 the Department studied the entire Range and proposed acquisition of 12,000 acres. There was very strong local opposition at that time, he said.

In 1968 the U.S. Department of the Interior undertook the Connecticut River Study which proposed a national park encompassing 20,000 acres. Again, local opposition was strong. At that time, the Department also established an advisory committee to assist in formulating a proposal. Federal bills to authorize the project have not moved in Congress.

In December of 1972 the Department held public meetings in Hadley, South Hadley, Granby and Amherst to assess public opinion. The reactions were mixed - Hadley was violently opposed, Granby and South Hadley were of mixed reaction, and Amherst was in full support of acquisition. Between December and June, 1973 the Department created a plan for the protection of the Range which would include community as well as Commonwealth action. The Commonwealth would be responsible for the protection of 5,000 acres on the mountain range and the communities would be responsible for the protection of an additional 15,000 acres through acquisition, zoning and easements. Another series of public meetings were held in the towns. The reaction was again similar to the meetings held in December.

The Commissioner then informed the Board that on June 15, 1973 legislation was filed by the Massachusetts Bicentennial Commission which would authorize a non-profit public corporation to purchase and develop not only the Holyoke Range but also the Boston Harbor Islands. The bill would authorize the expenditure of \$25 million for the two projects. \$20 million would be authorized to implement the Boston Harbor Island plan developed by the Metropolitan Area Planning Council, and \$5 million for the protection of the Holyoke Range. The corporation would cease to exist on December 31, 1977 and all properties and improvements would be returned to the Department of Natural Resources. The Commissioner said the bill has the full support of the Legislature.

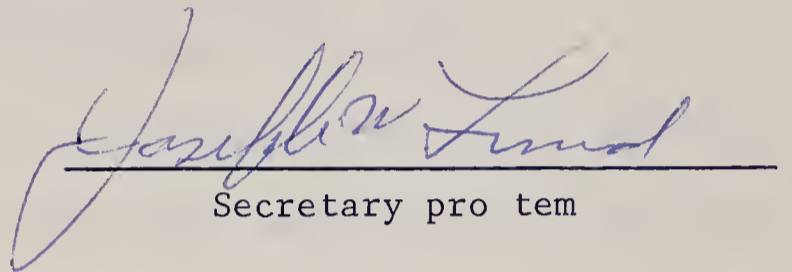
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Commissioner Brownell then asked the Board's approval to appraise 5,175 acres of the Holyoke Range which would be the Department's portion of the entire project.

The Board enthusiastically supported the entire proposal and gave its approval for the Department to appraise 5,175 acres of the Holyoke Range for purposes of protection through acquisition, easements and restrictions.

The date for the next Board meeting was set for July 19, 1973 with tentative plans to visit the Wompatuck State Park in Hingham.

There being no further business to come before the Board, the meeting adjourned at 11:45 a.m.

  
Secretary pro tem

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A meeting of the Board of Natural Resources was held July 19, 1973 at 10:00 a.m. in the office of the Commissioner, 100 Cambridge Street, Boston. Present were Messrs. Rhodes, Brewster and Lund.

Mr. William S. Brewster was elected Chairman pro tem for the meeting.

In the absence of Mr. Frederick G. Crane, Jr., Secretary, Mr. Joseph W. Lund was elected Secretary pro tem.

The minutes of the June 21, 1973 meeting were approved as presented.

Commissioner Brownell informed the Board of recent legislative approval of a 3.3 percent cost of living raise for state employees. He asked the Board's approval to increase the Commissioner's salary by 3.3 percent.

Upon motion of Mr. Lund, seconded by Professor Rhodes, it was -  
VOTED - to approve a 3.3 percent cost of living salary increase for  
Commissioner Arthur W. Brownell, effective December 31, 1972.

Commissioner Brownell presented to the Board a breakdown summary of the Department's budget for fiscal 1974 indicating what monies were appropriated in 1973, what was requested for 1974, and the actual 1974 appropriation. He indicated that the approximate total of the 1974 budget is \$18 million.

The Commissioner then brought to the attention of the Board its vote of June 21, 1973 which authorized the Department to de-encumber several preliminary approved self-help projects (Lexington #21, Longmeadow #3, Middleboro #4, Springfield #15) and asked that they give their approval to re-encumber funds to reimburse three of the projects now ready for payment. He noted that the city of Springfield cancelled its application.

Upon motion of Professor Rhodes, seconded by Mr. Lund, it was -  
VOTED - to approve the following self-help projects and the  
stated amounts be made available for reimbursement.

<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>Reimbursement</u>
Lexington #21	1.70	\$ 6,000.00	\$3,000.00
Longmeadow #3	11.15	3,600.00	1,800.00
Middleboro #4	11.80	5,000.00	2,500.00

The Commissioner presented the Carlisle #6 project, 241.93 acres costing \$385,200. The parcel, he said, will connect with a 8.22 acre parcel in Billerica being purchased

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by the Carlisle Conservation Foundation, Inc. to establish a 250 acre block. He noted that the area is shown in the town's ten year master plan as part of the green-belt of the town. He added that the project has received approval for 50 percent reimbursement from the Bureau of Outdoor Recreation.

Following discussion, upon motion of Professor Rhodes, seconded by Mr. Lund, it was -

VOTED - to approve the following self-help project and the stated amount be made available for reimbursement

<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>Reimbursement</u>
Carlisle #6	241.93	\$385,200.00	\$96,300.00

Commissioner Brownell then gave the Board members a copy of the Department's "Land Acquisition Policy" and stated that he would appreciate their comments on the policy statement at the next Board meeting.

Commissioner Brownell reported to the Board that Mr. Norman Leventhal, President of the Beacon Construction Company has asked for a meeting with the Board to discuss the Wellesley Office Park - Hatch Act application. He distributed a chronological summary of facts and events leading up to the Department's issuance of an Order of Conditions permitting the Beacon Construction Company to construct the office building but excluding from the permit authorization for the parking lot. The Commissioner stated that the reason for the exclusion of the parking lot is due to the fact that the Beacon Construction Company, to date, has not furnished the Department with final design computations for the drainage system and pertinent data on what cumulative effect the parking lot would have on the flood plain of the Charles River. Mr. Leventhal is here today, he said, because his company is aggrieved by the Department's decision. He then asked Mr. Leventhal and several members of his firm to attend the Board meeting.

Mr. Leventhal first introduced Mr. Edwin Sidman, Vice President of the Beacon Construction Company, who, in turn, gave a background summary of events and facts relative to their first date of filing up to the time the Department issued its Order of Conditions. The Order, he said, permits the construction of the office building but not a parking lot, which, as it stands is worthless to us.

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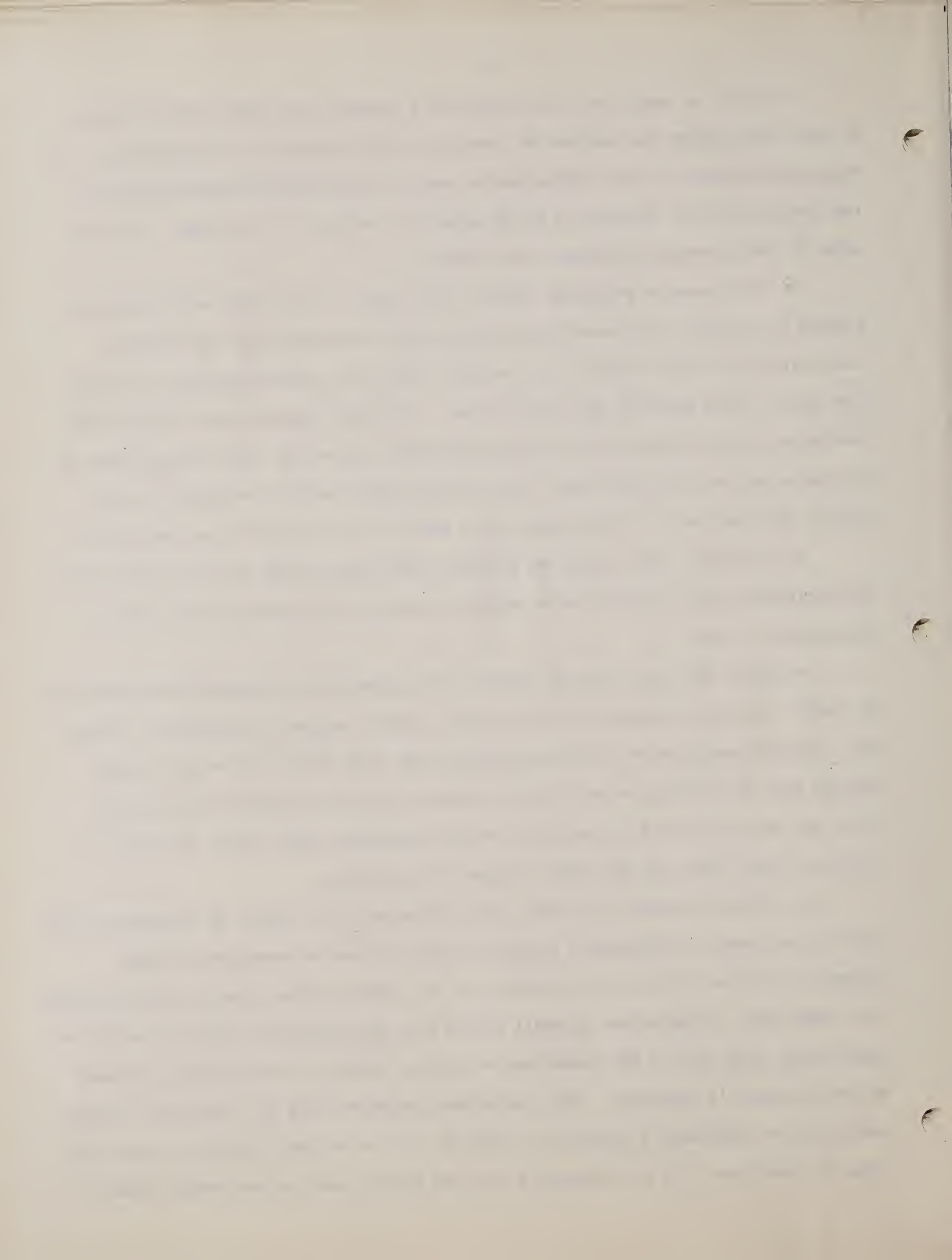
In order to comply with the Department's request for further detailed data, he said, the Company has engaged the services of Mr. Athanasios A. Vulgaropulos, Hydraulic Engineer, to do a comprehensive study of the flooding characteristics of the Charles River in relation to the Department's issuance of the permit. He then asked Mr. Vulgaropulos to present his findings.

Mr. Vulgaropulos presented copies of his report to the Board and briefly explained its content. He stated that he has studied the hydrologic and flooding characteristics of the Charles River and what effect the proposed parking lot would have on the flood plain of the Charles River. Under the proposed plan, he said, the parking area would improve the flow characteristics across the site and would have no adverse effect on the flood plain. Also, local runoff would be collected in catch basins, pervious swales, drain pipes, etc., which are incorporated into the design.

Mr. Leventhal then introduced Professor David Marx of MIT and in so doing said that Professor Marx's services were engaged to analyse the proposed design and Mr. Vulgaropulos' study.

Professor Marx gave a brief resume of his professional background and experience. He stated that he was employed by MIT and held several degrees in hydrology. Following a complete analysis of the proposed design and study report, he said, it is my opinion that the parking lot will have no effect on the flood plain of the Charles River and in no way would it contribute to the cumulative issue. Also, he said, it would have zero impact on the water storage of the Charles.

Mr. Sidman concluded by stating that the Company will supply the Department with detailed performance requirements within the next week and he asked Commissioner Brownell to revise the Order of Conditions at this time to permit them to begin construction right away. Commissioner Brownell stated that the Department could not revise the permit until such time as the comprehensive plan is submitted and completely reviewed by the Department's engineers. The Commissioner suggested that Mr. Leventhal's counsel meet with the Department's counsel to establish a set of criteria required to meet the terms of compliance. He also suggested that the Beacon Construction Company submit a

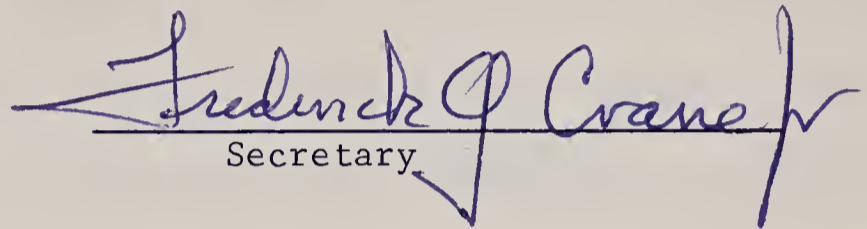


letter to the Department of Natural Resources requesting a reconsideration of the Order of Conditions once the detailed compliance drawings have been submitted.

Mr. Leventhal agreed to this approach and thanked the Board for its time and attention.

The date for the next Board meeting was set for Tuesday, August 21, 1973 at 10:00 a.m. at the Wompatuck State Park in Hingham.

There being no further business to come before the Board, the meeting adjourned at 12 noon.

  
Secretary

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A meeting of the Board of Natural Resources was held August 21, 1973 at 10:00 a.m. at the Wompatuck State Park, Hingham. Present were Messrs. Lund and Brewster. Also present was Mr. Eric Pearson, Chairman, Wompatuck State Park Advisory Committee.

The minutes of the July 19, 1973 meeting were approved.

Commissioner Brownell reviewed for the Board pending legislation affecting the Department: House 6765 - Amendment to the Wetlands Protection Act to include the agricultural exemption; House 6498 - Clean Waters Act; and Senate 1819 and its amended version Senate 1974 - Establishing the Massachusetts Bicentennial Corporation - copies of which were distributed to the Board members. He noted that Senate 1974 has been favorably reported out of the Committee on Commerce and Labor and is presently in the Senate Ways and Means Committee. He also reported that the Governor will be submitting the Supplementary Budget very shortly, and the Reorganization proposal has been put to study.

Commissioner Brownell brought before the Board the first self-help application submitted by the town of Nantucket - project #1, 20 acres costing \$60,000. This parcel, he said, is part of a 60 acre tract the Commission wishes to acquire in three stages. This acquisition will help to protect Long Pond as a water resource and it will serve as a sanctuary, feeding and breeding area for birds and other wildlife. He added that the Commission plans to establish walking paths and sites along the banks of the pond for scenic views and pond fishing.

Due to a lack of a quorum, and as the approval of self-help projects by the Board is not required by law, the Board directed Commissioner Brownell to make the decision with respect to the Nantucket project.

The following self-help project was approved by Commissioner Arthur W. Brownell.

<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>Reimbursement</u>
Nantucket #1	20.00	\$60,000.00	\$30,000.00

Commissioner Brownell then brought before the Board for discussion, a request by the American Motorcycle Association to conduct the International Six Day Trials in Berkshire County. He asked Director Gullion to explain the Department's involvement.



Director Gullion said that the trial race covers a 1,000 mile route, 49 miles of which is over forest land under the control of the Department. Also, there will be designated spectator points at the October Mtn. and Tolland State Forests. It is a series of three loops, he said, over a period of six days between September 17 and 22. Since most of the course is over town roads over which the Department has no control the Association has obtained clearance from all town agencies as well as the Berkshire Natural Resources Council. He added that the Motorcycle Association will be entirely responsible for all damages and personal injuries and will furnish the Department with Certificates of Insurance indicating that such coverage is in effect. As required by law, he continued, the Department is preparing a full Environmental Impact Statement which will bear a negative assessment. The draft report will be placed within public buildings such as town halls, public libraries and D.N.R. installations located within the route schedule of this event for review by the general public. He further stated that the event is not to be considered a speed race, so-called, but rather an endurance test of the man and machine.

Following considerable discussion, the Board gave its approval in principle, but due to a lack of a quorum formal action was delayed until the full Board has reviewed the permit and Environmental Impact Statement.

Commissioner Brownell then asked Director Correia to brief the Board on construction contracts which have been awarded since January, 1973.

Director Correia gave the Board members a summary of the construction contracts and stated that there is at the present time nearly \$8 million of work under 37 contracts. He summarized the various projects underway, the dollar value, and scope of work. He also explained the procedure by which a contract is awarded.

In addition to what you have before you, Director Correia said, there are other projects such as the Mt. Wachusett road construction project (\$480,000) and an administration building (\$325,000); Nickerson State Park and Shawme Crowell State Forest combined

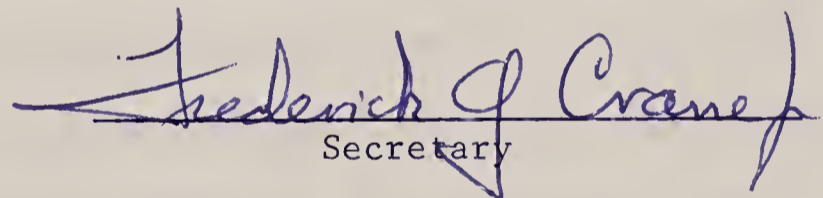


contract for 2 shower houses and trailer waste stations at both areas at a cost of approximately \$400,000; Charge Pond - 9 comfort stations and site facilities (\$870,000); Horseneck Beach - 100 site camping area, comfort station and associated site work (\$515,000); Massasoit State Park - impoundment dam and fish ladder (\$870,000). He reported that the restoration work has begun on the Mt. Greylock tower; and bids will be called for in the fall for the rehabilitation of the Harold Parker State Forest. The Board expressed its appreciation to Director Correia for his very useful report and informative review.

Commissioner Brownell introduced Mr. Eric Pearson, Chairman of the Wompatuck State Park Advisory Committee, who, in turn, gave a background summary on the establishment of the Advisory Committee and outlined the Committee's input in the implementation plans for the Wompatuck State Park at its outset.

The date for the next Board meeting was set for September 20, 1973 at 10:00 a.m. in the office of the Commissioner.

There being no further business to come before the Board, the meeting adjourned at 11:50 a.m. followed by a tour of the Park.

  
Secretary



A meeting of the Board of Natural Resources was held September 20, 1973 at 10:00 a.m. in the office of the Commissioner, 100 Cambridge Street, Boston. Present were Messrs. Brewster, Crane and Rhodes.

The minutes of the August 21, 1973 meeting were approved.

In commenting on legislative matters, Commissioner Brownell said the Bicentennial Corporation bill is being met with some opposition, but has been ordered to a third reading in the Senate. He reported that the bill to establish a Forestry Intern Program within the Department has passed the House and is now in the Senate. This bill, he said, would authorize the Department to establish an intern program. The Department could award scholarships to needy students attending a college of his choice if the curriculum the student elects includes forestry and related subjects. He noted that a similar program was established within the Division of Water Pollution Control sometime ago, but to date, has not received an appropriation of funds to initiate the program. He informed the Board that the Fiscal Year 1974 Supplementary Budget has been filed by the Governor; the Fiscal Year 1975 Budget is now being prepared by the Department and will be ready for the Board's review at the October meeting.

Director Gullion was asked to attend the Board meeting to report on the International Six Day Trial Races in Western Massachusetts. In presenting the Board members with the preliminary and final copy of the Environmental Impact Report and Permit, Director Gullion stated that from personal observation at the opening of the races on Monday and from all reports that have been received throughout the week, indications are that the event is a success insofar as no serious damage to the environment seems to be occurring. Mr. Crane added that he also observed a part of the race and was impressed with the manner in which it is being conducted. Director Gullion further stated that the entire process of the Environmental Impact Law will be critiqued after the conclusion of the trail bike trials so that the Department, as a whole, can benefit from the experience gained in the procedure.

Commissioner Brownell then brought before the Board several self-help projects for which reimbursements are sought. He asked the Board for comments or rejection to any of the projects being presented.



Since no objections were presented, upon motion of Mr. Crane, seconded by Professor Rhodes, it was -

VOTED - to approve the following preliminary self-help projects and the stated amounts be made available for reimbursement.

<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>Reimbursement</u>
Amesbury #1	30.00	\$11,000.00	\$ 5,500.00
Boxboro #1	205.00	36,000.00	18,000.00
Great Barrington #1	29.00	20,000.00	5,125.00 (BOR)
Leominster #1	26.00	26,000.00	13,000.00

Director Correia was asked to attend the Board meeting to present land acquisition projects.

Director Correia first presented a proposal to purchase approximately 500 acres of land in the town of Hancock from the Berkshire Natural Resources Council, or its designee, for a sum not to exceed \$170,000. This is an important acquisition, he said, in that it would extend the Pittsfield State Forest to the New York State line. In discussing the acquisition, Mr. Crane stated that due to the fact the Berkshire Natural Resources Council holds the option on the property until purchased by the Department, even though no funds will accrue to the Council itself, he questioned the propriety of his signature on the vote of approval while serving in the capacity of Secretary to the Board of Natural Resources and, at the same time, as President of the Berkshire Natural Resources Council. He further stated that as a member of the Board he wished to have it noted in the minutes that the acquisition has his vote of approval.

Following discussion, upon motion of Mr. Brewster, seconded by Professor Rhodes, it was -

VOTED - to approve the purchase of approximately 500 acres of unimproved land in Hancock, Massachusetts, with payment to be made to the Berkshire Natural Resources Council, or its designee, in the amount not to exceed \$170,000.

The Board further authorized Professor Rhodes to sign the vote of the Board approving the acquisition of the property in Hancock.

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Director Correia presented a proposal to acquire by eminent domain 52 acres of land which is an interior holding within the Pittsfield State Forest in the town of Hancock for the sum of \$15,600. Originally, he said, the Board authorized the acquisition of this parcel of land in November, 1970 from John and Marrienne Ahlert, but due to the fact that clear title could not be established at that time the transaction could not be completed. He reported that clear title has not been established, to date. He asked the Board's approval to amend the 1970 vote of the Board to purchase the Ahlert property and approve the taking of the 52 acre parcel. He noted that the sum of \$4,600 was authorized to purchase the land at that time, but an increase in land values over a three year period resulted in the increase in purchase price. The fair market value was based on the land appraisal of \$15,600. He added that an award in this amount will be held in escrow until proof of ownership can be provided.

Following discussion, upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - to approve the acquisition by eminent domain of 52 acres of unimproved land supposedly owned by John and Marrienne C. Ahlert in Hancock, Massachusetts, for the sum of \$15,600, amending the vote of November 19, 1970 by which the Board of Natural Resources approved the purchase of this land for the sum of \$4,600.

Director Correia presented a proposal to purchase 88 acres of land (known as Red Bridge) located in the towns of Palmer, Belchertown, Ludlow and Wilbraham from the Western Massachusetts Electric Company for the consideration of \$41,000. He noted that the Board approved the acquisition of the land in September, 1972 for the sum of \$49,000. The amount included legal fees for \$8,000. The Commissioner, he said, felt that the Department should not be responsible for the legal fees and advised the Western Massachusetts Electric Company to that effect. He said the Company reconsidered its proposal and has now offered the same parcel to the Department for \$41,000 including recreational improvements and equipment totalling \$10,000. He asked the Board's approval to amend the 1972 vote of the Board and approve the purchase of the land for the sum of \$41,000.



Following discussion, upon motion of Mr. Crane, seconded by Professor Rhodes, it was -

VOTED - to approve the purchase of properties in the towns of Ludlow, Wilbraham, Palmer and Belchertown, a total of 88 acres more or less, in connection with the Red Bridge impoundment project on the Chicopee River and all recreational improvements, owned by Western Massachusetts Electric Company in the amount of \$41,000, amending the vote of September 22, 1972 by which the Board of Natural Resources approved the purchase of this land for the sum of \$49,000.

The proposal to purchase 0.25 acres, with improvements, of land in the town of Berkley (Lots 20 and 21) from Alfred R. and Mabel P. Rose for the consideration of \$8,500 was then presented by Director Correia. Both lots, he said, located on the Taunton River are interior holdings within the Dighton Rock State Park. The acquisition is in keeping with the Department's desire to acquire, wherever possible, all in-holdings within the areas under its control.

Upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - to approve the purchase of Lots 20 and 21, with improvements, fronting the Taunton River within the Dighton Rock State Park, Berkley, Massachusetts, owned by Alfred R. and Mabel P. Rose in the amount of \$8,500.

The proposal to acquire by eminent domain 1.5 acres of land in the town of West Brookfield was then presented by Director Correia. The land, he said, is located at the summit of Ragged Hill, which is the site of one of the Department's fire towers. An award of \$1,000 is being offered to the Owners, Leonard J. and Maria R. Scinto and Francis B. and Anna Adley for any damages sustained in the taking.

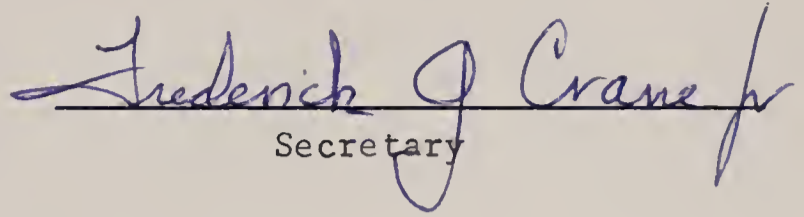
Upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - to approve the acquisition by eminent domain of 1.5 acres of land atop of Ragged Hill in West Brookfield, Massachusetts, owned by Leonard J. and Maria R. Scinto and Francis B. and Anna Adley, and award \$1,000 for damages sustained as a result of taking.

The date for the next Board meeting was set for October 18, 1973 at 10:00 a.m. in the office of the Commissioner.



There being no further business to come before the Board, the meeting adjourned  
at 12:45 p.m.

  
Secretary



A meeting of the Board of Natural Resources was held October 25, 1973 at the Mount Greylock State Reservation, Berkshire County. Present were Messrs. Crane and Rhodes.

Due to a lack of a quorum, no formal business was conducted. The Board viewed the restoration of the memorial tower now under construction, followed by a tour of the Thiel Farm property.

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A meeting of the Board of Natural Resources was held November 29, 1973 at 10:00 a.m. in the office of the Commissioner, 100 Cambridge Street, Boston. Present were Messrs. Lund, Crane and Rhodes.

Mr. Joseph W. Lund was elected Chairman pro tem for the meeting.

The minutes of the September 20, 1973 meeting were approved.

Messrs. Rhodes and Crane reported on their visit to the Mt. Greylock Reservation to view the reconstruction of the monument and new visitors center on October 25.

Commissioner Brownell reported briefly on pending legislation. The supplementary budget, he said, is "off the table" and is in the Senate awaiting passage. The budget, he reported, includes \$345,000 for the Division of Water Pollution Control which includes 37 new positions; \$74,000 for the purchase of snowmobiles and two trail grooming machines; an additional Law Enforcement officer's position for Nantucket; additional forester's position in the Division of Forests & Parks to administer the RC&D program in Berkshire and Franklin Counties; and the Departmental up-grading which has been pending for two years. He said the wetlands amendment bill is being faced with some opposition in the Senate due to the agricultural exemption clause; the farmland assessment bill is awaiting the Governor's signature.

The Commissioner informed the Board that reorganization of the Executive Office of Environmental Affairs is questionable at this time as prorogation is expected at the end of the week. However, he said, the revised version as it stands now includes only four Departments - Environmental Management, Environmental Quality, Food and Agriculture, and Metropolitan Affairs (MDC), with the decision as to the fate of the Division of Fisheries and Game being postponed for further study. He added that reorganization will be taken up early in the 1974 session of the Legislature.

Commissioner Brownell informed the Board of the recent reorganization of the Divisions of Conservation Services and Water Resources. He stated that the entire wetlands program has been separated from the Division of Conservation Services and the actual administration and responsibilities placed within the Division of Water Resources under the direction of Director Charles Kennedy, with new procedures and guidelines being prepared to operate the program more efficiently. The Division of Conservation

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Services will revert back to the day to day operation of assisting the cities and towns in administering the BOR and Self-Help programs, conservation commission and district programs.

Commissioner Brownell then brought before the Board three self-help projects for which reimbursements are sought. Following a review of the Reading Self-Help projects #'s 4 and 5, and Marshfield project #1, upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - to approve the following preliminary self-help projects and the stated amounts be made available for reimbursement.

<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>Reimbursement</u>
Reading #4	6.3	\$ 951.00	\$ 425.00
Reading #5	9.3	1,870.00	935.00
Marshfield #1	38.00	41,800.00	20,900.00

Commissioner Brownell then brought before the Board the proposed order of restrictions under Chapter 131, Section 40A regulating and restricting inland wetlands in the Town of Westwood. He defined the area, consisting of 445 acres, on a map and informed the Board that at the public hearing held in Westwood relative to the restrictions there was almost no opposition from the public and that the Selectmen of the Town have approved the restrictions.

Discussion followed on the adoption of the order of restrictions, and upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - to adopt the order as presented under General Laws 131, Section 40A regulating and restricting certain inland wetlands in the Town of Westwood, County of Norfolk, Massachusetts, and to file the order with the Registry of Deeds in the Town of Westwood.

The Board members signed the order of restrictions.

Commissioner Brownell informed the Board that hearings were also held in the Towns of Needham and Dedham to place restrictions on certain inland wetlands within both towns, but the restrictions were disapproved by the Boards of Selectmen. Both Boards contend that their local flood plain zoning laws are adequate, he said. By law, following a six month waiting period, the Department can then go forward and place the orders of

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. This ensures transparency and allows for easy verification of the data.

In the second section, the author outlines the various methods used to collect and analyze the data. This includes both manual and automated processes. The goal is to ensure that the information gathered is both reliable and comprehensive.

The third part of the document provides a detailed breakdown of the results. It shows that there has been a significant increase in the number of transactions over the period studied. This growth is attributed to several factors, including improved marketing strategies and better customer service.

Finally, the document concludes with a series of recommendations for future work. It suggests that further research should be conducted to explore the long-term effects of the current strategies. Additionally, it recommends that the company continue to invest in technology to streamline its operations and improve efficiency.

restrictions on the inland wetlands in the Towns of Needham and Dedham without the approval of the Selectmen.

Director Correia was asked to attend the Board meeting to present land acquisition proposals.

Director Correia first presented the offer of Mrs. John Swinconeck to sell approximately 12,600 square feet of land in the Town of Lincoln for \$32,000. He said the parcel is rather an important piece since it is next to the last inholding on Route 126 and is within 1000 feet of Walden Pond. He added that there is a small dwelling on the property in good condition which would be utilized as a supervisor's dwelling. The Board questioned the high cost of acquisition, and Director Correia stated that the high cost is attributed to the fact that the parcel is located in the Town of Lincoln and because of its proximity to Walden Pond.

Following discussion, upon motion of Professor Rhodes, seconded by Mr. Crane, it was -

VOTED - to approve the purchase of 12,600 square feet of land, with improvements, located on Concord Road, Lincoln, within 1000 feet of Walden Pond, owned by Mrs. John Swinconeck for \$32,000.

Director Correia then presented to the Board the Department's proposal to purchase approximately 1,000 acres of land known as the Farnham Smith property in Carlisle, Massachusetts. Two appraisals have been received, he said, in the amounts of \$4.7 million and \$4.9 million; however, Mr. Smith is willing to sell the property for about \$4 million. He noted that there are approximately 300 acres now being operated as a farm, approximately 600 acres is presently under the Forest Management Tax Law, and approximately 22,000 feet of public roads. Mr. Smith, he said, has requested life tenancy in the house in which he now lives and one building he maintains as his office, to which the Department has no objection. He added that final negotiations are close at hand.



Professor Rhodes asked if the Department planned to continue the operation of the farm. Commissioner Brownell stated that the farm would remain in operation but that it would be on a lease basis. Mr. Crane asked to what purpose would the land be put. Commissioner Brownell replied that the Department proposed to maintain a camping and day use area and water impoundment site. The Commissioner added that the Department would seek Land and Water Conservation funds in the acquisition of the property. Following discussion, the Board authorized the Commissioner to proceed with further negotiations.

The date for the next Board meeting was set for Thursday, December 20, 1973 in the office of the Commissioner, with tentative plans to visit the Farnham Smith property in Carlisle.

There being no further business to come before the Board, the meeting adjourned at 12 noon.

  
Secretary

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*[Faint, illegible handwritten signature or text]*

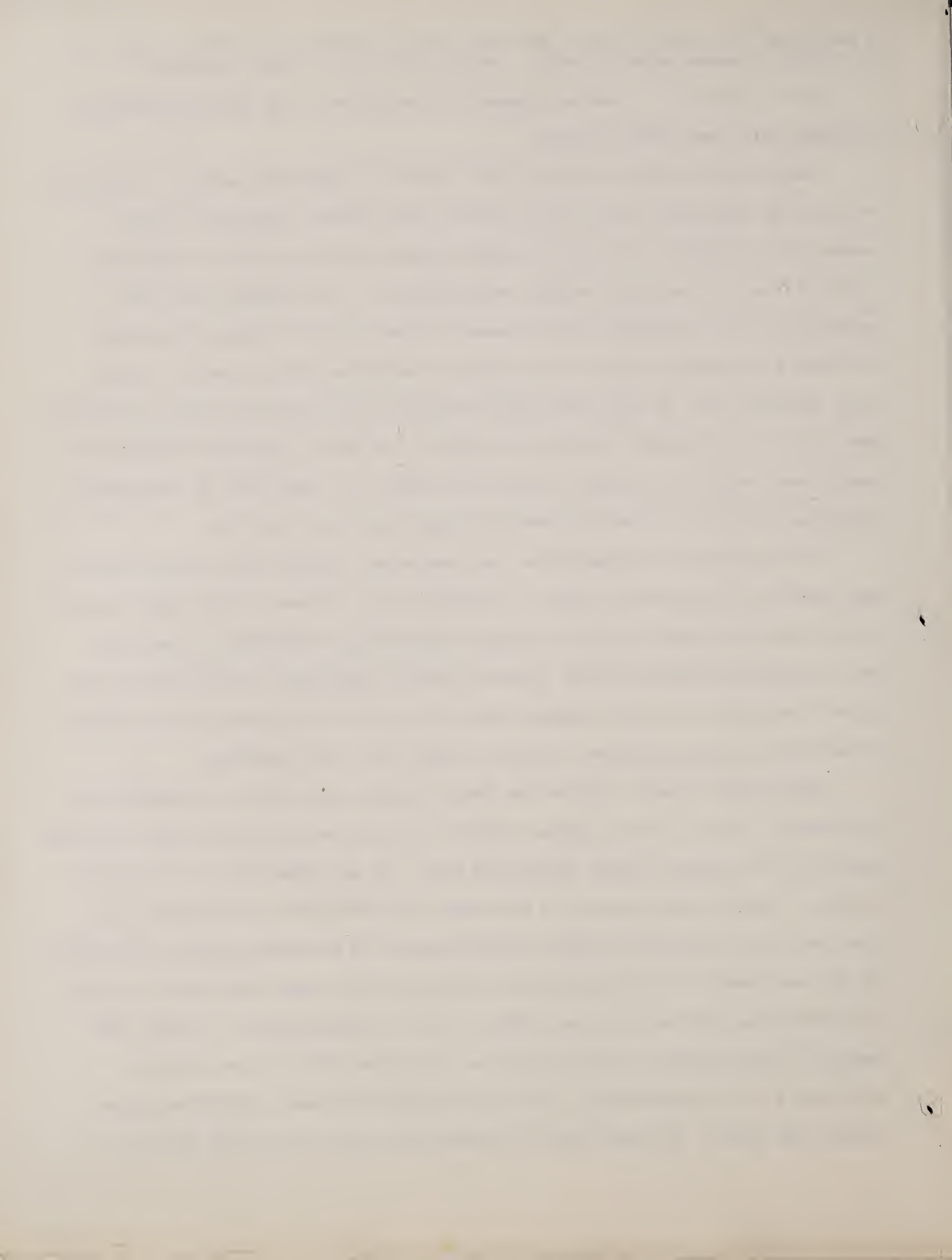
A meeting of the Board of Natural Resources was held December 20, 1973 at 11:00 a.m. in Carlisle (Farnham Smith property). Present were Messrs. Crane and Rhodes.

In the absence of a quorum, approval of the minutes of the November meeting was postponed until the January meeting.

Commissioner Brownell reported on the status of legislative matters. In general, he said, the Department did very well; however, the Governor vetoed the \$74,000 request for snowmobiles and trail grooming equipment, and two foresters positions (wood utilization specialist and RC&D administrator). It is expected that both requests will be recommended in the Governor's fiscal year 1975 budget as will new positions for Hawksnest and South Cape Beaches and Boston Harbor Islands. The wetlands amendment bill, he said, met with opposition in the Senate and since the disagreement could not be resolved, the bill was killed. The Natural Resources Committee will submit their version of the bill in the 1974 session. He added that the departmental up-grading was passed in the supplementary budget for fiscal year 1974.

In commenting on reorganization, the Commissioner reported that the only bill to have passed was the Executive Office of Administration & Finance, which means that most of the authority within this office will be transferred to the Cabinet Secretaries. Other legislation passed, he said, is the collective bargaining law which expands the scope of bargaining for state employees with all collective bargaining being conducted by the Office of Administration & Finance or under its close direction.

Commissioner Brownell informed the Board that the Department is recommending to the Governor a capital outlay program which will include certain programs that have been requested in the general budget in previous years. We are submitting to the Governor, he said, a capital outlay program in the amount of \$53,000,000 to be expended over a three year period which will include \$10 million for the self-help program; \$20 million for the development of the Boston Harbor Islands; \$250,000 small flood control program for the Division of Water Resources; \$500,000 for the construction of a marine laboratory for the Division of Marine Fisheries; \$7 million Public Access program; \$4 million for the Holyoke Range; and \$9 million for the normal acquisition program (Forests and Parks). He added that the recommendation has met with the approval of



Secretary Foster.

In presenting several self-help applications for which reimbursements are sought, the Commissioner reported that the Department has more applications on hand at the present time than can be funded, with a total cost of over \$8 million. He noted that there is only \$700,000 available.

The Commissioner then presented projects #7 and #9 for the City of Attleboro and projects #17 and #18 for the City of Springfield. Following a discussion of the four applications, the Board expressed its concurrence with the scheduled reimbursement for the following self-help projects, and, since formal Board approval is not required by statute, the Board authorized the Commissioner to approve the projects.

Commissioner Brownell approved the following self-help projects.

<u>Town</u>	<u>Acreage</u>	<u>Town Cost</u>	<u>Reimbursement</u>
Attleboro #7	14.25	\$ 17,300.00	\$ 8,650.00
Attleboro #9	2.68	4,100.00	2,050.00
Springfield #17	3.57	2,000.00	1,000.00
Springfield #18	16.1	5,000.00	1,250.00

Commissioner Brownell then asked Director Correia to present land acquisition proposals.

In presenting the proposal to acquire Racoon Island consisting of 3 acres of land in Quincy, Director Correia stated that of the 13 Boston Harbor Islands originally scheduled for acquisition by the Department, Racoon Island is the last to be processed. Father O'Leary, the owner, through his attorney, has refused the Department's offer, he said, and it is therefore recommended that the Department take the property by eminent domain and award the amount of \$20,700. He added that the Department will make application to the Bureau of Outdoor Recreation, Land and Water Conservation Fund, for 50% reimbursement. Following discussion, tentative approval was given by the Board to acquire Racoon Island by eminent domain proceeding.

In presenting the proposal to acquire 0.47 acres of land (Lots 27, 57 and 58) in the Town of Berkley, Director Correia reported that the three lots are the remaining few



inholdings within the Dighton Rock State Park and an important acquisition to the Department. He stated that the Department proposed to purchase the land from Francis E. and Ruth E. Sullivan for the sum of \$3,900. Following discussion, tentative approval was given by the Board to acquire 0.47 acres of land within the Dighton Rock State Park from Francis E. and Ruth E. Sullivan.

Director Correia then presented a proposal to acquire by eminent domain 77 acres of land in the Town of Williamstown, from the John J. Kelley Estate for the sum of \$10,000. He noted that the property is bounded on the northeast, south and partially on the west by the Mt. Greylock State Reservation. Originally, he said, the Board authorized the Department to purchase the property in 1968 for the sum of \$7,500, but due to title defects at the time negotiations could not be completed. In 1970, the Board amended the 1968 vote and authorized the Department to purchase the Kelley property for the sum of \$10,000 because of an increase in land values. Title defects still exists, he said, and Mr. Kelley has since passed away. He asked the Board's approval to amend the 1970 vote of the Board and to authorize the taking of the land by eminent domain and award the amount of \$10,000 for damages sustained. Following discussion, tentative approval was given to take the Kelley property by eminent domain.

Commissioner Brownell stated that all of the above land matters would be confirmed by vote at the January Board meeting.

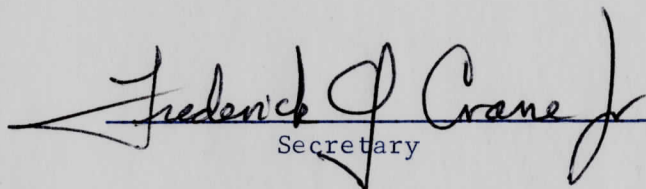
Director Gullion then presented to the Board a "draft" of the Purchase and Sale Agreement between the Department and Mr. Farnham Smith for the acquisition of 1,000 acres of land in Carlisle. The draft, he said, was prepared at the request of Mr. Smith's lawyers. Director Gullion showed on a map the actual land area to be purchased and the portions of the premises to remain under the control and possession of Mr. Smith. He added that a meeting with Mr. Smith's lawyers will take place very soon with the intent to finalize negotiations.

*[Faint, illegible handwritten text]*

The date for the next Board meeting was set for January 24, 1974 in the office of the Commissioner.

There being no further business to come before the Board, the meeting adjourned at 1:00 p.m.

Mr. Smith accompanied the Board members on a tour of the Smith property.

A handwritten signature in cursive script that reads "Frederick J. Crane Jr." is written over a horizontal line. Below the line, the word "Secretary" is printed in a simple, sans-serif font.

Secretary

The date for the next board meeting was set for January 24, 1978 in the office of the Commissioner.

There being no further business to come before the Board, the meeting adjourned at 1:00 p.m.

Mr. Smith accompanied the board members on a tour of the Smith property.

*Richard P. Conway*  
 Secretary