

A meeting of the Board of Environmental Management was held Tuesday, January 13, 1987 at 2:00 p.m. in the office of the Commissioner 100 Cambridge Street, Boston.

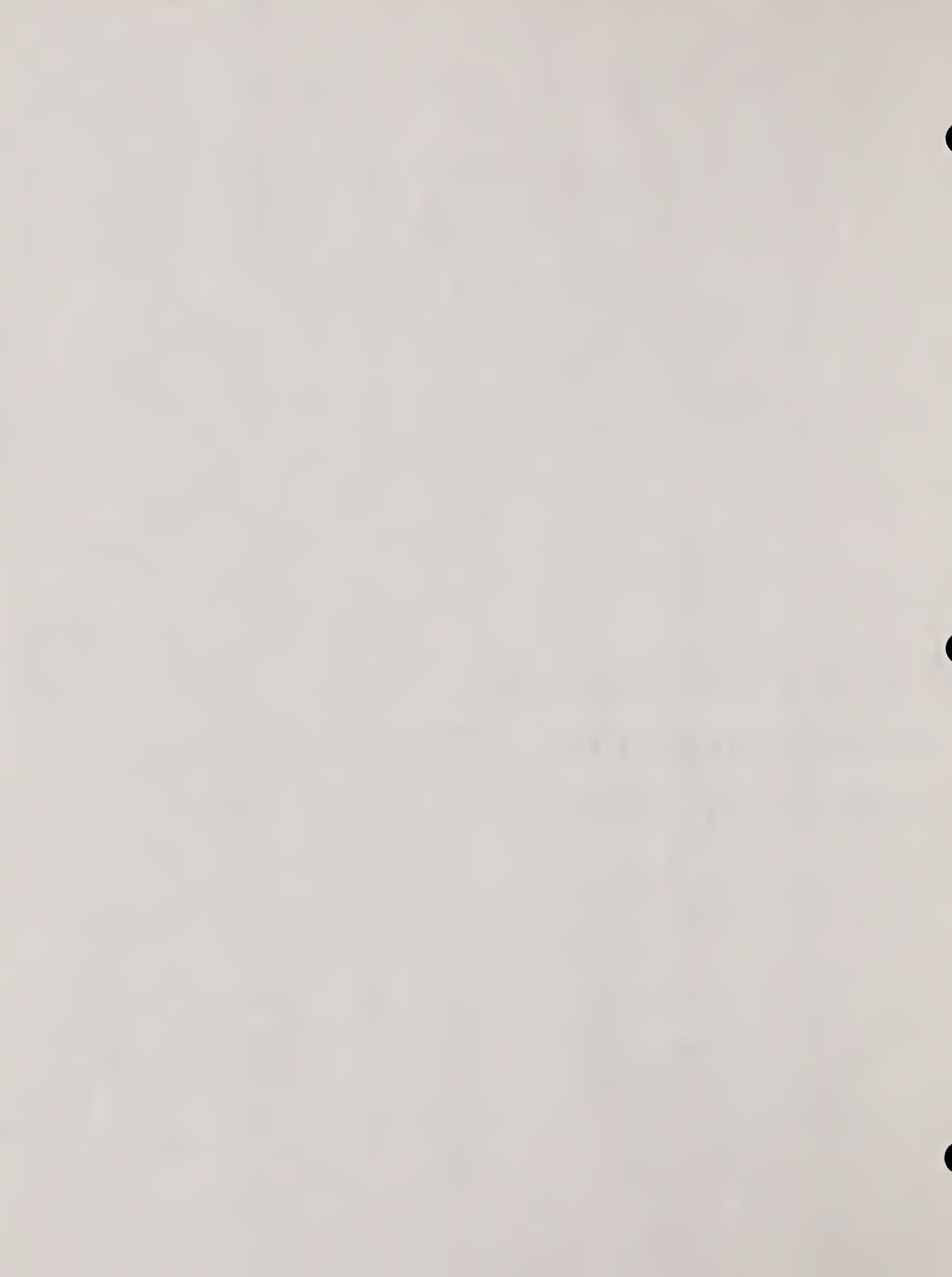
The meeting was called to order by Chairman Hugh Davis. Members present including the Chairman were Sarah Bell, Carol Lash, and David Musante. Absent were John Capone, Nan Jenks-Jay, and Michael Miller. Also present was Commissioner James Gutensohn.

The minutes of the December 9, 1986 meeting were unanimously adopted by motion of Sarah Bell, seconded by Carol Lash.

Commissioner Gutensohn updated the Board on various activities carried out within the Department during the previous month including the Connecticut River Action plan, household hazardous waste, and other pending hazardous waste activities. It was agreed to postpone the update on the Office of Safe Waste Management activities until the February meeting.

Gordon Graham, Department Counsel, presented Coastal Wetland Restriction proposals in the Towns of Weymouth and Hingham for the Board's consideration. Upon motion of Sarah Bell, seconded by Carol Lash, the Board gave its approval to implement the Wetlands Restriction Act (Chapter 130, Section 105) in the Town of Weymouth, specifically within the Weymouth Back River; and (Chapter 131, Section 105, and Chapter 131, Section 40A) in the Town of Hingham, specifically within the Weymouth Back River.

The Board was privileged to have as a guest at the meeting, Mary Toomey, who has done so much over the past twenty years to protect the Back River in the Town of Weymouth. The Board was also privileged to hear her inspiring story relating her activities in preserving and protecting the River.

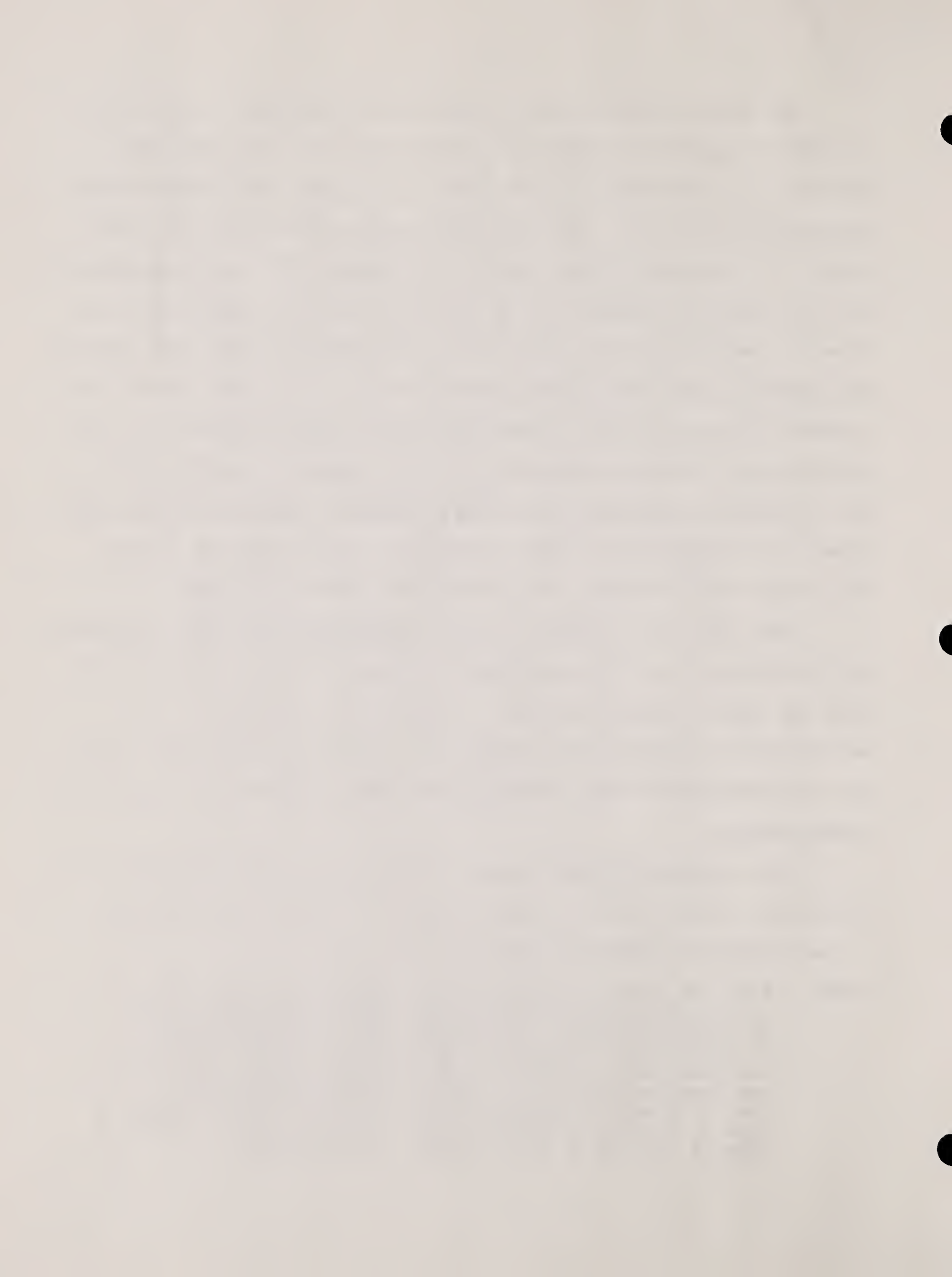


The Board, upon motion of Sarah Bell, seconded by Carol Lash unanimously approved scenic river designation for the Back River, Weymouth; and presented a certificate of designation to Mary Toomey commending her for her hard work and inspirational efforts. Theda Leonard and Senator William Golden were present for the presentation. The Board agreed to meet with Ms. Toomey at the Back River site in June to observe the area first hand. The suggestion was made that as an example of what Ms. Toomey was able to do on the Back River - be a theme for America Rivers Month upcoming in Massachusetts in June. In addition, the Board, Theda Leonard, Ms. Toomey, Senator Golden, and Commissioner Gutensohn discussed strategy regarding river protection in the context of ensuring inappropriate development of the Back River for the siting of an insurance office building.

Jack Lash, new director for the GOALS program, gave a briefing on the status of the GOALS program, to date. He further discussed with the Board a mutual desire -- the Board's and Jack's -- to participate at monthly Board meetings to discuss substantive areas, and to attend GOALS plans meetings at various forests and parks whenever possible.

Vicki Simonds brought before the Board for its action two land acquisition proposals for eminent domain authority. Upon motion of Sarah Bell, seconded by Carol Lash, it was -

VOTED - That the Board of Environmental Management, pursuant to the provisions of Sections 3 and 3A of Chapter 132A of the General Laws, as amended, approves the exercise of the power of eminent domain by the Commissioner of the Department of Environmental Management to acquire two abutting parcels of land on Crosby Lane in the Town of Brewster comprising 38,494 square feet of land, more or less, and shown as Lot 1 and Land Court Plan 17044-B and Lot 2 on Land Court Plan 17044-C.



VOTED - That the Board of Environmental Management, pursuant to the provisions of Sections 3 and 3A of Chapter 132A of the General Laws, as amended, approves the exercise of the power of eminent domain by the Commissioner of the Department of Environmental Management to acquire a parcel of land on Rood Hill Road in the Town of Sandisfield comprised of 156.244 acres of land, more or less, as shown on a plan of land entitled "Plan of Land Surveyed for Donald L. Harrison in Sandisfield, Massachusetts, March 1986, Scale 1" - 200', Kelly - Granger - Parsons and Associates Inc., Great Barrington, Mass."

There being no further business to come before the Board, the meeting adjourned at 4:00 p.m.

Due to the fact that Commissioner Gutensohn will be out of town on February 10th, the Board meeting will be held on Tuesday, February 17, 1987 at 2:00 p.m. in the office of the Commissioner.

Sarah H. Bee
Secretary pro tem

THE UNIVERSITY OF CHICAGO
DEPARTMENT OF CHEMISTRY
LABORATORY OF ORGANIC CHEMISTRY
505 EAST SOUTH EAST AVENUE
CHICAGO, ILLINOIS 60607

RESEARCH ASSISTANT
JAMES M. SMITH
1968-1969

1968-1969

A meeting of the Board of Environmental Management was held on Tuesday, February 17, 1987 at 2:00 p.m. in the office of the Commissioner, 100 Cambridge Street, Boston.

The meeting was called to order by Chairman Hugh Davis. Members present including Chairman Davis were Sarah Bell, Michael Miller, Carol Lash. Absent were David Musante, Nan Jenks-Jay, and John Capone. Also present was Commissioner James Gutensohn.

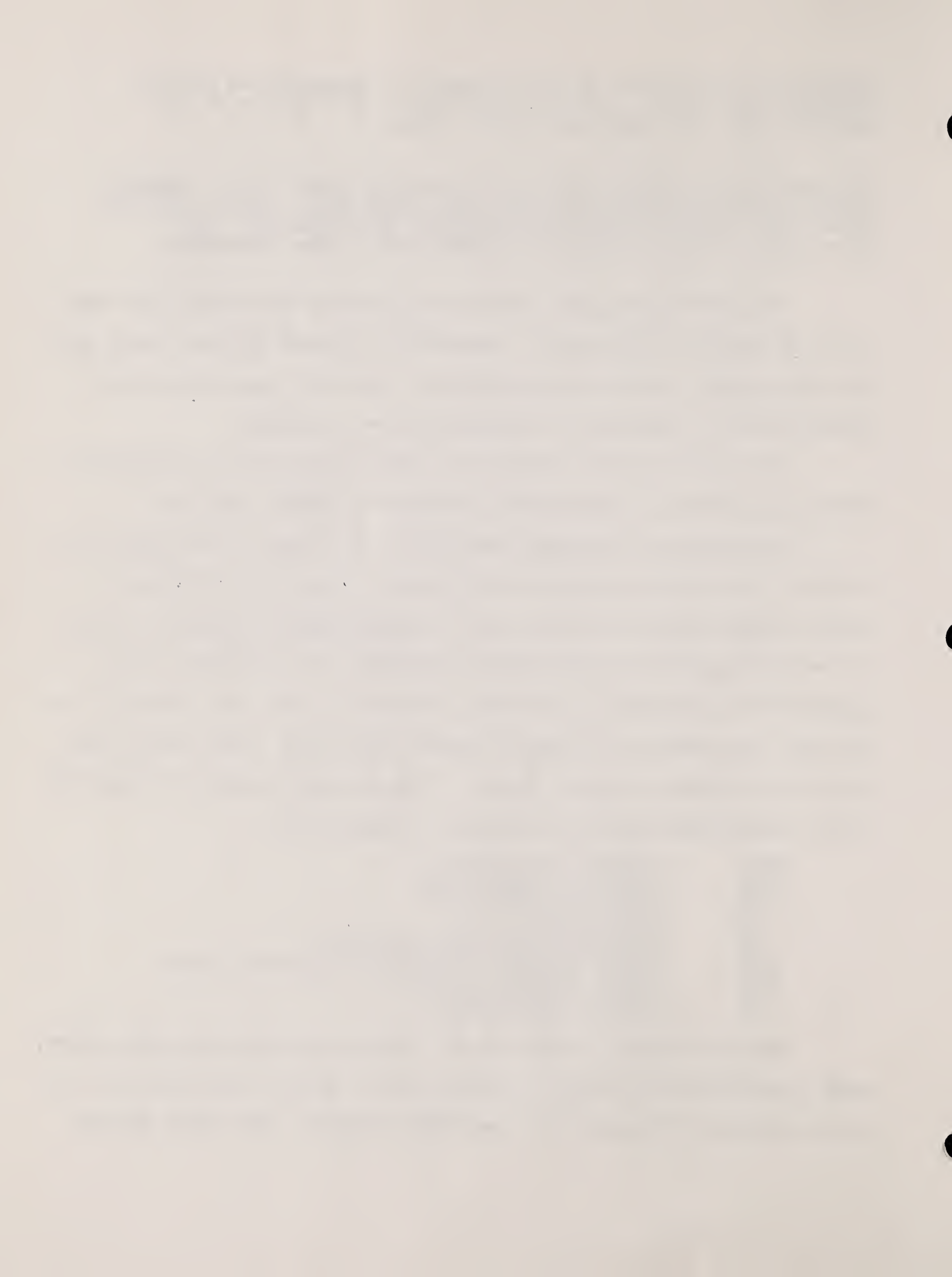
The Board took up the matter of electing new officers for 1987 - and upon motion of Hugh Davis, seconded by Michael Miller, Sarah Bell was unanimously elected as Chairperson, and John Capone was unanimously voted to continue in the position of Secretary.

The minutes of the January 13, 1987 meeting were unanimously adopted by motion of Sarah Bell, seconded by Michael Miller.

Commissioner Gutensohn reported to the Board on two major positions in the agency that had been filled - Julia Brody, the new Deputy Commissioner for Policy and Communications; and Ellen Rothman as the new Director of Interpretive Services. In addition, he reported on his meeting with Governor Dukakis on Saturday, February 14, and that the Governor intends to submit major bond issue items sometime late February or early March. The elements currently scheduled to be incorporated into the Governor's message are:

\$25M	Coastal Acquisition
30M	Heritage State Parks
5M	Trails acquisition
3M	Bay Circuit
5M	Olmsted Parks rehabilitation
15M	State park in-holdings and adjacent areas
10M	Boston Harbor Islands
3M	Rivers and Harbors

Michael Brown, Director of the Office of Safe Waste Management, made a presentation on the on-going programs within his division; and Jack Lash led a discussion on the GOALS program. The Board agreed




to devote the entire March Board meeting to the issues surrounding implementation of their responsibilities as they relate to Greylock Glen. They asked that Director Gilbert Bliss, John Cary, Jeff Larson, Jack Lash, and Dick Lockhart participate in the discussion.

There being no further business to come before the Board the meeting adjourned at 4:00 p.m.

The date for the next Board meeting was scheduled for Tuesday, March 24, 1987, at 11:00 a.m. in the office of the Commissioner, 100 Cambridge Street, Boston.

Sarah H. Bee
Secretary



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A meeting of the Board of Environmental Management was held on Tuesday, March 24, 1987 at 11:00 a.m. in the office of the Commissioner, 100 Cambridge Street, Boston.

The meeting was called to order by Chairperson Sarah Bell. Members present including Chairperson Bell were Nan Jenks-Jay, John Capone; absent - Dr. Hugh Davis, Carol Lash, Michael Miller, David Musante. Also present was Commissioner James Gutensohn.


Due to a lack of a quorum, no formal business was conducted.

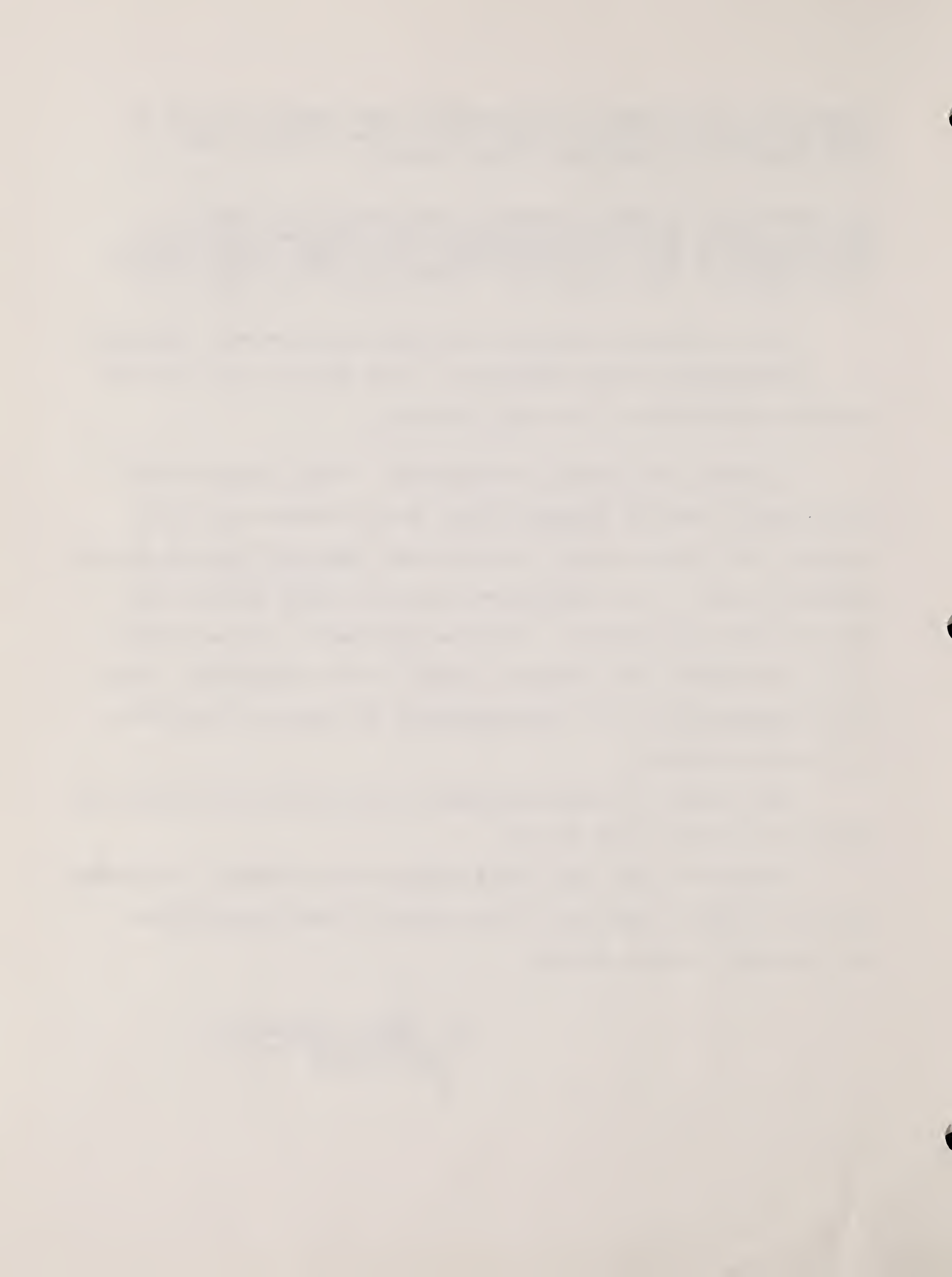
The minutes of the February 17, 1987 meeting were approved pending ratification at the April meeting.

The Board was joined with DEM staff - Deputy Commissioner Julie Brody, Director Gilbert Bliss, Chief Engineer John Cary, Attorney Jeff Larson, GOALS Director Jack Lash, and Project Manager Richard Lockart - in a discussion on the implementation of the Greylock Glen legislation. Following discussion, it was agreed that Jeff Larson would prepare a report on the discussion, along with recommendations for implementation, for further discussion at the April meeting.

There being no further business to come before the Board, the meeting adjourned at 12:30 p.m.

The date for the next Board meeting was scheduled for Tuesday, April 28, 1986 at 2:00 p.m. in the office of the Commissioner, 100 Cambridge Street, Boston.


Secretary



A meeting of the Board of Environmental Management was held on Tuesday, April 28, 1987 at 2:00 p.m. in the office of the Commissioner, 100 Cambridge Street, Boston.

The meeting was called to order by Chairperson Sarah Bell. Members present including the Chairperson were Carol Lash, John Capone, and Dr. Hugh Davis. Members absent - Michael Miller, David Musante, and Nan Jenks-Jay. Also in attendance were Alexandra Dawson, Department Counsel Jeff Larson, Deputy Commissioner Julie Brody, and Commissioner James Gutensohn.

Approval of the March 24 minutes of the meetings and confirmation of approval of the February 17, 1987 minutes were unanimously adopted upon motion of John Capone, seconded by Carol Lash.

Discussion focussed on the draft regulations for Mt. Greylock State Reservation which were prepared by Jeff Larson, pursuant to the DEM Board direction. The regulations govern the implementation of Chapter 676, Acts of 1985 and major capital improvements within the Mt. Greylock State Reservation.

Following extensive discussion, Dr. Hugh Davis moved, Carol Lash seconded the motion to unanimously approve the adoption of the regulations with the changes discussed at the meeting.

It is the intention of the DEM Board to meet at a public hearing to discuss the draft regulations on May 21 (7:30 p.m.) at the Mt. Greylock Visitors Center in Lanesboro. It is also the Board's intention to hold the public comment period open beyond that date to formally adopt the regulations at the June 9th Board meeting which will be held in the Boston office.

The Board commended Jeff Larson for his effort in preparing the regulations and asked that he handle the distribution of the regulations and the advertising of the public hearing. The Board requested that representatives from the Appalachian Mtn. Club, the

THE UNIVERSITY OF CHICAGO

PHYSICS DEPARTMENT

PHYSICS 354

LECTURE 1

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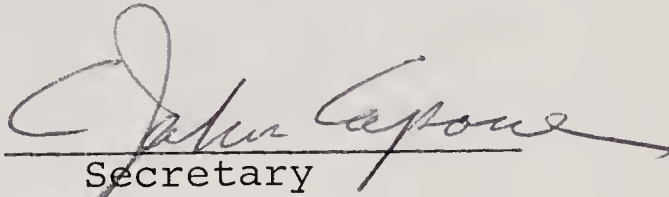
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DEM forester familiar with Mt. Greylock, and Regional Supervisor Doug Poland be invited to attend the June meeting. The meeting is scheduled for 1:30 p.m.

Subsequent to the closing of the meeting, Sarah Bell reminded Commissioner Gutensohn that the Board had been invited by Mary Toomey to hold the June DEM Board meeting during the National Rivers Month at the Back River. The Board agreed to hold two meetings in June - one dealing with the minutes, the other focussing on the celebration of National Rivers Month. Sarah Bell asked that Theda Leonard coordinate the scheduling of the June event with Mary Toomey and Joan Munro.

There being no further business to come before the Board, the meeting adjourned at 3:45 p.m.

The date for the next Board meeting was scheduled for Thursday, May 21 at 7:30 p.m. at the Mt. Greylock Visitors Center in Lanesboro.


Secretary

MEMORANDUM FOR THE RECORD

DATE: 10/10/54

TO: SAC, NEW YORK

FROM: SAC, NEW YORK

SUBJECT: [Illegible]

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A meeting of the Board of Environmental Management was held on Thursday, May 21, 1987 at 7:30 p.m. at the Mt. Greylock Visitors Center in Lanesboro, Ma.

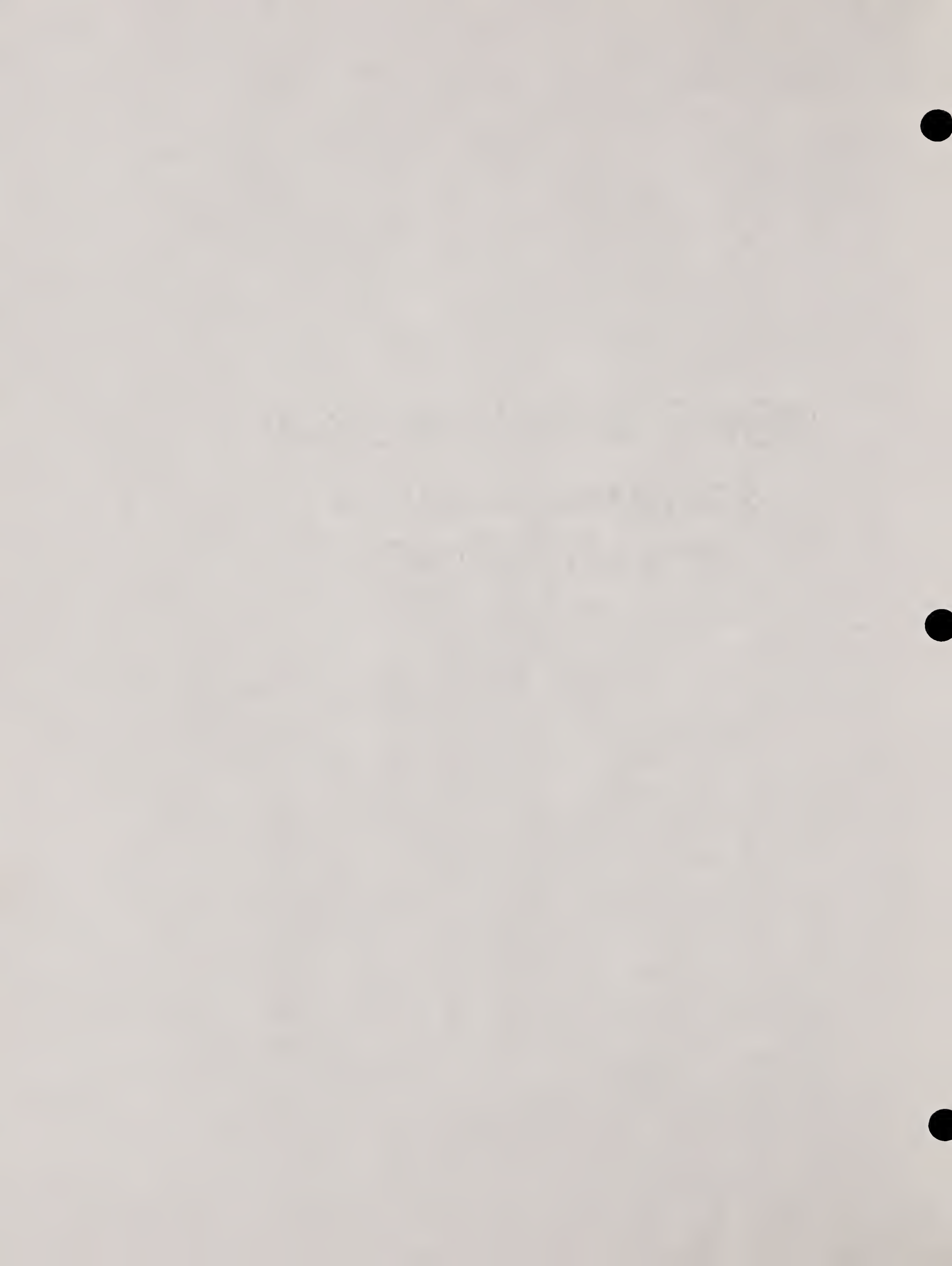
The meeting was called to order by Chairperson Sarah Bell with Hugh Davis and Nan Jenks-Jay present. Absent were John Capone, David Musante, Carol Lash, and Michael Miller. Also present was Commissioner James Gutensohn, Regional Supervisor Doug Poland and members of his staff, and the Greylock Glen staff including Richard Lockhart, Gary Briere, and Jeff Larson.

The minutes of the April 28, 1987 meeting were approved pending confirmation of a quorum at the June Board meeting.

The eminent domain acquisition for extension of the Cape Cod Rail Trail was discussed and, upon motion of Nan Jenks-Jay, seconded by Hugh Davis (Carol Lash requested that she be recorded in favor of the motion) it was -

VOTED - That the Board of Environmental Management, pursuant to the provisions of Sections 3 and 3A of Chapter 132A of the General Laws, as amended, approves the exercise of the power of eminent domain by the Commissioner of the Department of Environmental Management to acquire 41,191 square feet of land, more or less, owned now or formerly by the Penn Central Corporation, which land is located at the intersection of the northerly sideline of an old railroad corridor formerly of the Penn Central Corporation now of the Commonwealth of Massachusetts, and the easterly sideline of Kelly Street (a//k/a Chatham Road and Main Street) in the Town of Harwich and County of Barnstable, being shown on a plan of land entitled "Plan of Land in Harwich, Mass., owned by: the Penn Central Railroad Company", prepared by William M. Warwick and Associates, South Harwich and North Falmouth, Massachusetts, dated November 4, 1985.

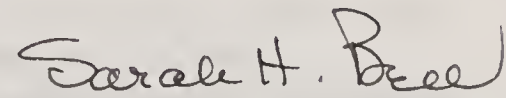
The Board then discussed the Pride in Performance nominations. It was requested that Commissioner Gutensohn submit their recommendations of the six finalists to the appropriate officials. The Board also noted the high quality of all the nominees and suggested that each of them be presented with a Department citation - possibly at the DEM Board meeting in July.

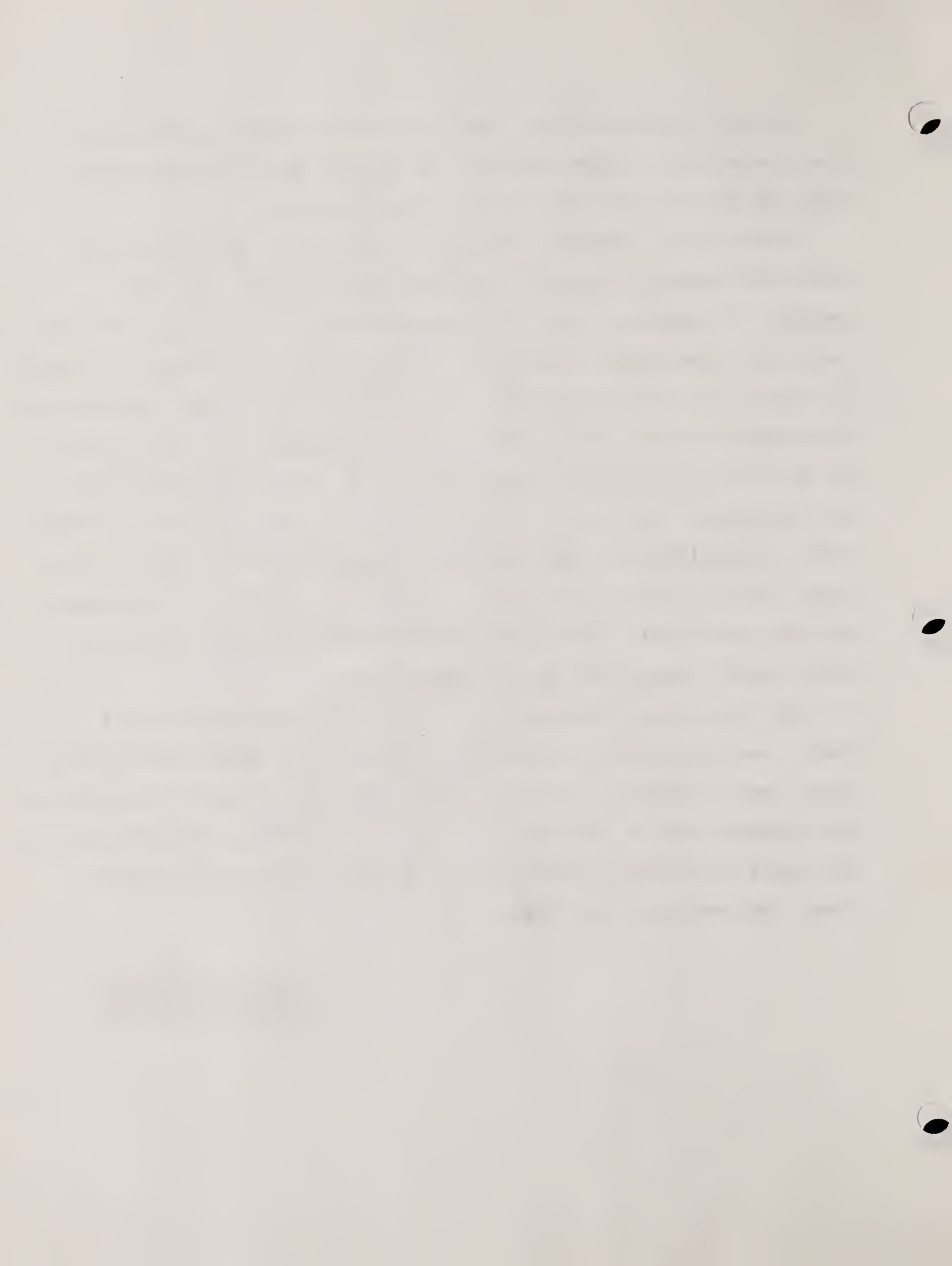


Richard Lockhart, Project Manager for the Greylock Glen project was awarded a Department citation by the the Board for his dedication and fine work on the Greylock Glen proposal.

Commissioner Gutensohn reported on his meeting with the State-wide environmental community regarding Greylock Glen. In that context, Chairperson Sarah Bell suggested that action on the Mt. Greylock State Reservation GOALS plan be deferred until a policy statement is included on the relationship of the Reservation to the Greylock Glen. The context for the policy will be that development will be focussed on the Glen with extensive opportunities for recreation activities. On the converse, the order of the day for the Reservation is preservation of its historic, scenic and natural qualities. In this formulation, the Reservation would offer an intensive wilderness experience for the public that hikes, cross-country skis, and participates in other passive activities on the Reservation.

The meeting was concluded at 8:30 p.m. The Board then held a public hearing on the proposed Mt. Greylock State Reservation regulations (see attached). The date for the next Board meeting was scheduled for Tuesday, June 9, 1987 at 1:30 p.m. in the office of the Commissioner. The Board will also participate in a Rivers Month ceremony at Back River, Weymouth, on June 12th.


Secretary pro tem





Commonwealth of Massachusetts
Executive Office of Environmental Affairs
Department of Environmental Management

TO: Board of Environmental Management
FROM: Jeffrey S. Larson, Counsel
RE: Comments on the Proposed Regulations
DATE: May 27, 1987

225 Friend Street
Boston
Massachusetts 02114
617-727-3160

Division of
Planning &
Development

I. Comments Made at the May 21, 1987 Public Hearing

Following is a brief discussion of some of the comments made at the May 21, 1987 public hearing of the Board regarding the proposed regulations regarding "major capital improvements" within the Mt. Greylock State Reservation. This memo will address only those comments that could change the text of the proposed regulations. I will not attempt to summarize any of the more general comments concerning such topics as the reservation, the Theil Farm and the Greylock Glen project. The comments will be discussed in the order as they appear in the text. The name of the person responsible for a particular comment will follow the comment in parenthesis.

7.02(1) - Insert the words "a portion of the" prior to the words "Theil Farm" (Commissioner Gutensohn) It was felt that the present version of the text is misleading because the 99 acre "abutting reservation land" referred to in the Greylock Glen legislation represents only part and not all of the area known as the Theil Farm. Note: this change should also be made to section 7.01(2) which also makes reference to the Theil Farm.

7.02(9)(d) - Insert the word "routine" prior to the words trail improvement (Alexandra Dawson of MACC in May 11, 1987 letter read at the public hearing) Ms. Dawson stated that use of the word "routine" more accurately reflected what was agreed to at the April Board meeting.

7.03(1) - The question was raised as to whether there was enough time for the Board to review the Major Capital Improvements Plan before adopting it. (Commissioner Gutensohn, Doug Poland) Peter Johnson of the Appalachian Mountain Club further questioned whether the local boards would have adequate time to review the plan. Commissioner Gutensohn suggested amending paragraph 7.03(1) by allowing the Department 5 months instead of 4 months to prepare and submit the Major Capital Improvements Plan; giving the Board 30 days notice instead of 20 days notice and giving 21 days notice instead of 10 days notice to the local boards and newspapers.

THE UNIVERSITY OF CHICAGO
DEPARTMENT OF CHEMISTRY
5800 S. UNIVERSITY AVENUE, CHICAGO, ILL. 60637

RESEARCH REPORT
NO. 1000
PUBLISHED BY THE UNIVERSITY OF CHICAGO PRESS
CHICAGO, ILL. 60637

1968

BY
J. H. GOLDSTEIN
AND
R. A. FEELEY

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CHICAGO, ILL. 60637

It was also suggested that the local boards receive copies of the Major Capital Improvements Plan and not just notice of the submission of the plan and the date and time of the Board meeting that would consider its approval. (Peter Johnson, AMC)

7.03(1) should be further changed by making reference to the North Adams City Council. North Adams does not have a Board of Selectmen.

7.02 - The correct number for this section should be (2) instead of (3).

7.04(6) It was recommended that the words, "Silvacultural Practices" be added to this section or in a separate sub-section. (Doug Poland) I will check with Doug Poland for suggested wording.

7.04(7) - The use of the word "major" before the words "vegetation removal" was stated as being confusing. (Peter Johnson, AMC) Sarah Bell questioned if section 7.04(7) was necessary due to the rewording of section 7.02(9)(d).

7.05 - It was suggested that the Regional Supervisor should have a role in requesting the Board to determine whether or not a capital improvement was major or exempt from approval. (Commissioner Gutensohn, Doug Poland) Commissioner Gutensohn suggested adding the words, "upon request of the Regional Supervisor" at the end of paragraph 7.05.

General Comment - It was suggested that the regulations make some reference to its relationship to the GOALS plan. (Lawrence Stevens, GOALS Planner)

General Comment - It was also suggested that the regulations make some reference to its relationship to the MEPA process. (Peter Johnson, AMC, Doug Poland)

II. Other Comments

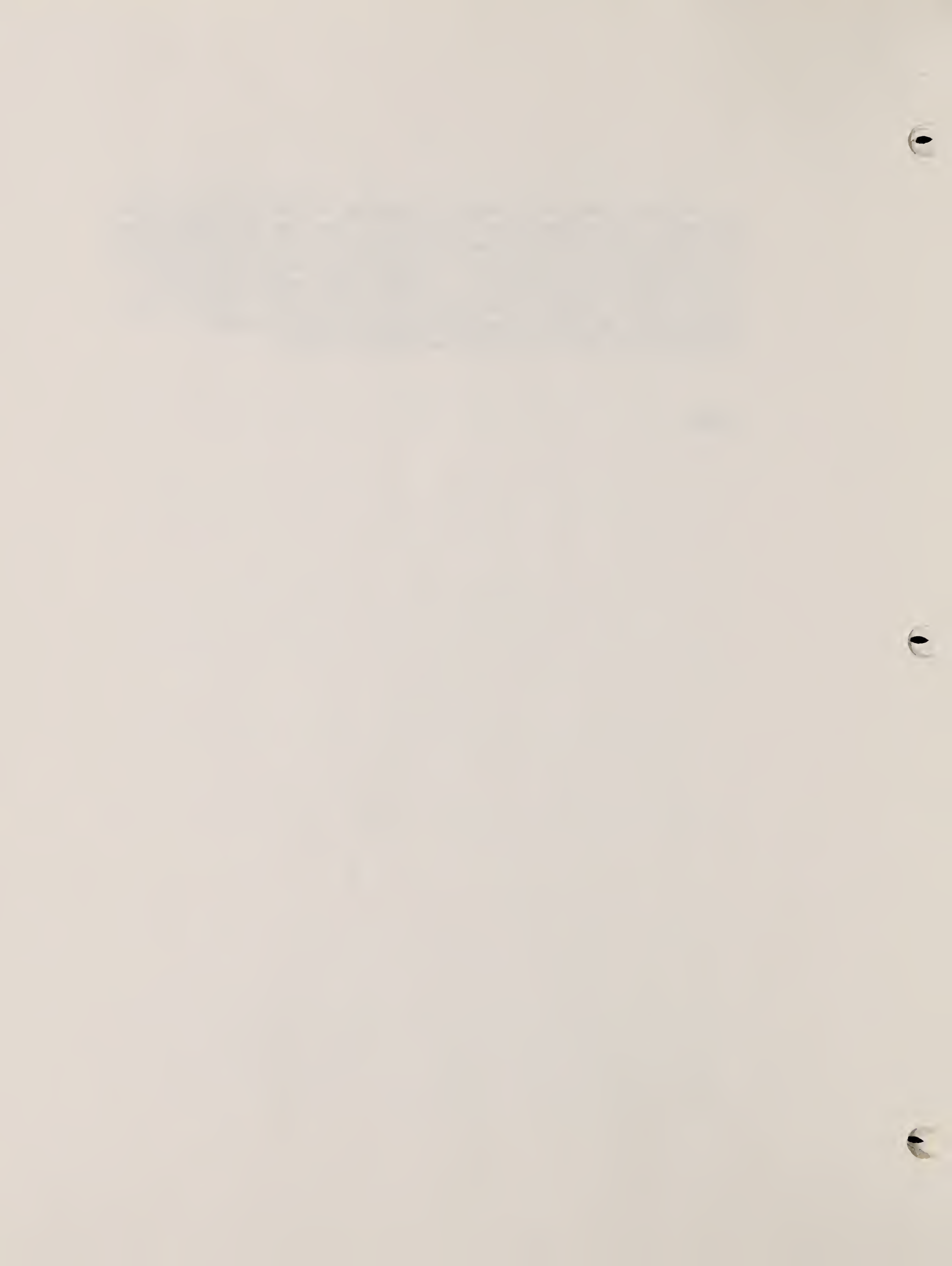
No written comments, other than Alexandra Dawson's letter of May 11, 1987, have been received to date.

I received a draft of the regulations prepared by the Secretary of Commonwealth's office which will be revised by the Board and published in its final form in the Massachusetts Register. The Secretary's office has renumbered the regulations as 302 CMR 8.00 et seq. The number 302 CMR 7.00 et seq is occupied by newly promulgated regulations affecting rates and charges for state piers.



We have done some research regarding the Mount Greylock War Memorial Area discussed at 7.02(9)(c). None of the legislation involving this area defines it in terms of a 3/4 mile radius of the summit of Mt. Greylock. However, this is the understanding of the Regional Supervisor. I suggest that this section be re-written as "affect the summit area of the Mt. Greylock State Reservation, within the Reservation, a 3/4 mile radius including the Mount Greylock War Memorial Area.

0094M



A meeting of the Board of Environmental Management was held on Tuesday, June 9, 1987 at 1:30 p.m. in the office of the Commissioner, 100 Cambridge Street, Boston.

The meeting was called to order by the Chairperson Sarah Bell, with members Mayor David Musante, Carol Lash, and John Capone present. Absent were Michael Miller, Dr. Hugh Davis, and Nan Jenks-Jay. Also present was Commissioner James Gutensohn.

Approval of the May 21, 1987 minutes of the meeting and confirmation of approval of the April 28th minutes were unanimously adopted upon motion of David Musante, seconded by Carol Lash.

Extensive discussion was devoted to the adoption of the protective regulations for the Mt. Greylock State Reservation. A number of amendments were made to the draft regulations and are indicated in the attached regulations.

Following acceptance of the amendments, upon motion of David Musante, seconded by John Capone (Nan Jenks-Jay, who was unable to attend the meeting, asked that she be recorded in favor of the adoption) it was -

VOTED - to approve the regulations with the modifications as discussed. (See attached)

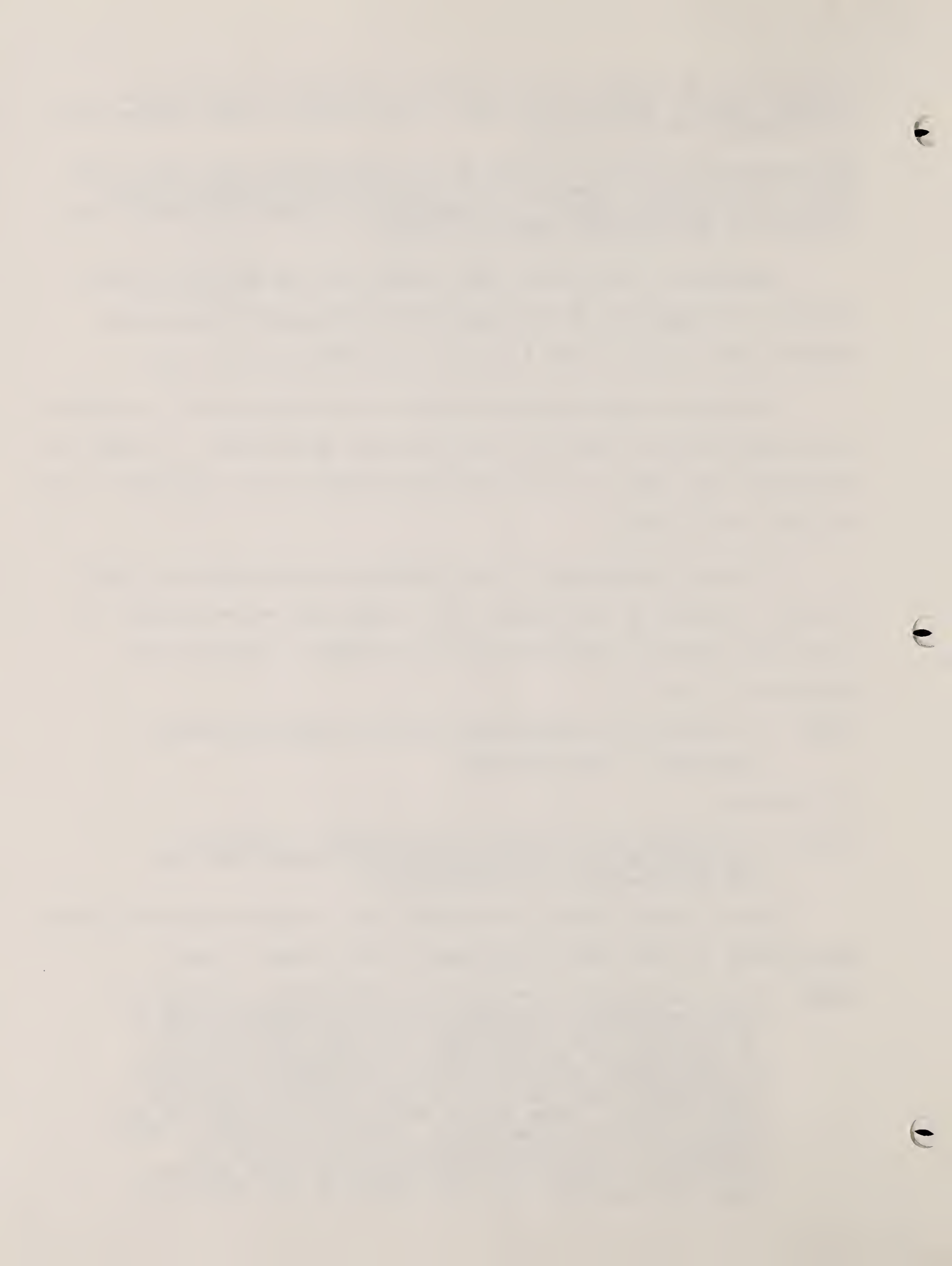
It was also -

VOTED - to authorize Jeff Larson, DEM Counsel, to take all necessary steps to file the amended regulations with the Secretary of the Commonwealth.

Eminent domain taking of the B&M Hollis line was then discussed.

Upon motion of John Capone, seconded by Carol Lash, it was -

VOTED - that the Board of Environmental Management, pursuant to the provisions of Sections 3 and 3A of Chapter 132A of the General Laws, as amended, approves the exercise of the power of eminent domain by the Commissioner of the Department of Environmental Management to acquire 11.08 miles, more or less, of the trackless railroad right-of-way, known as the Hollis Branch, owned by the Boston and Maine Corporation, running from Ayer, Massachusetts to the Massachusetts northern border to Dunstable, comprise of 130.8 acres of land, more or less, and being all that land owned by the Boston and

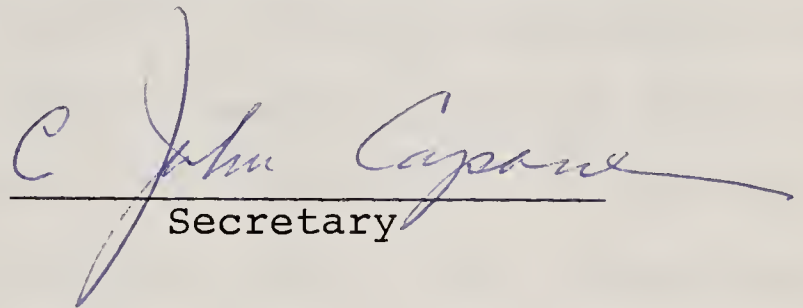


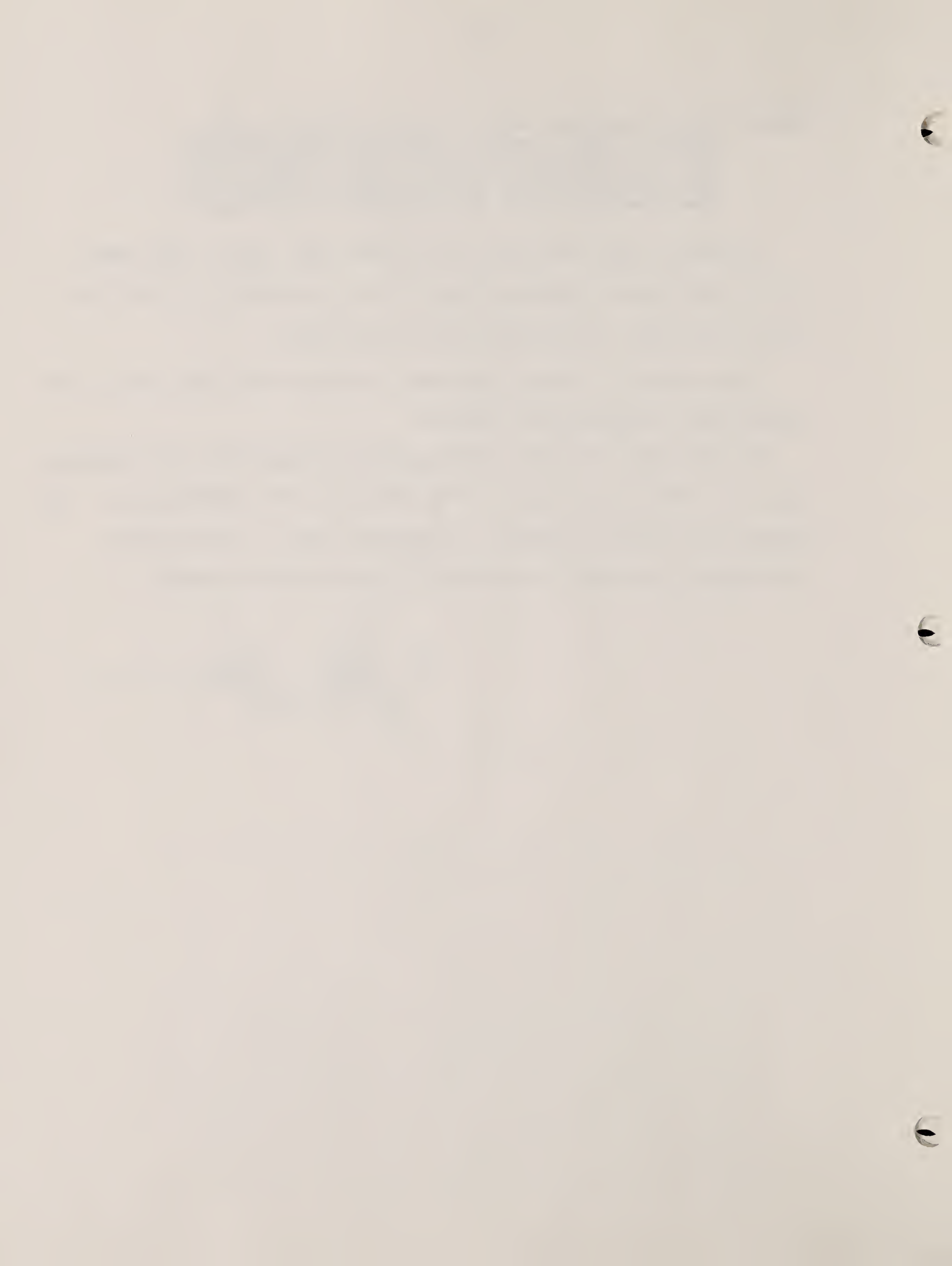
VOTED - Maine Railroad, which land is located in the Towns of Ayer, Groton, Pepperell and Dunstable, and lies between the north side of Main Street in the Town of Ayer and the north boundary of the Commonwealth of Massachusetts in Dunstable.

The Board then discussed the pending open space bond issue and in particular a pending item of \$22.5 million for river protection and park development along the rivers.

There being no further business to come before the Board, the meeting was adjourned at 3:45 p.m.

The date for the next Board meeting was scheduled for Tuesday, July 14, 1987 at 2:00 p.m. in the office of the Commissioner. The meeting will focus primarily on Greylock Glen. The Heritage Development Group will be present to meet with the Board.


Secretary



A meeting of the Board of Environmental Management was held on Tuesday July 14, 1987 at 2:00 p.m. in the office of the Commissioner, 100 Cambridge Street, Boston.

The meeting was called to order by Chairperson Sarah Bell with members Hugh Davis, John Capone and David Musante present. Absent were Carol Lash, Nan Jenks-Jay, and Michael Miller. Also in attendance was Commissioner James Gutensohn and Deputy Commissioner Julie Brody.

Approval of the June 9, 1987 minutes were unanimously adopted upon motion of Hugh Davis, seconded by John Capone.

Commissioner Gutensohn reported that Charles Kennedy, Director of the Division of Water Resources announced his retirement - effective August 31st. The Commissioner further reported that he had conferred with a number of water resources professionals both inside and outside state government, and they recommended to him that Richard Thibedeau be appointed as Director -- effective September 1st. The Commissioner indicated that he would formally notify the Board of his recommendation as required by Chapter 21, section 3c of the MGL by certified mail and that he would include a copy of Mr. Thibedeau's resume and his recommendations for the future direction of the Division. Mr. Thibedeau joined the Board for discussion on a number of water resources related issues.

The Board opened discussion on the Greylock Glen project by welcoming Henry Papparazo, President of Heritage Company, to the Board, along with his consultants Bob Breslin, Gary Schiff and John Frado. Joining them were Project Manager for DEM Gary Briere, and Counsel Jeff Larson.

Following extensive discussion of the project and the philosophy behind it, the Board requested a full briefing on the cross-country ski proposal by Heritage Company at the September meeting -- the date

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for this meeting will be set at the August meeting. Chairperson Sarah Bell suggested that the meeting be held at the Mt. Greylock Reservation Visitors Center -- the Board concurred with this recommendation.

Jeff Larson reported to the Board that at the August meeting there will be a presentation recommending eminent domain action on the Swift Estate in Falmouth -- Rodney Brown will be in attendance to describe this initiative.

Upon motion of Hugh Davis, seconded by John Capone, the Board unanimously certified their March 11, 1987 vote that read as follows:

VOTED: That the Board of Environmental Management, pursuant to the provisions of Sections and 3A of Chapter 132A and Chapter 79 of the General Laws, approve the exercise of the power of eminent domain by the Department of Environmental Management to acquire a TEMPORARY RIGHT OF ENTRY for survey, borings, testings, preliminary engineering studies, and appraisal purposes, over and upon the below described tracts of land in the City of Lawrence and the Town of Andover:

Book 711, Page 357
Book 1254, Page 513
Book 1020, Page 35
Book 2084, Page 344
Book 952, Page 191
Book 1671, Page 16
Book 1417, Page 7
Book 1957, Page 31

Commissioner Gutensohn reported that he would be out of town on the date of the August Board meeting -- representing him at the meeting would be Deputy Commissioner Julie Brody.

1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes that this is essential for ensuring transparency and accountability in the organization's operations.

2. The second part of the document outlines the various methods and tools used to collect and analyze data. It highlights the need for consistent data collection procedures and the use of advanced analytical techniques to derive meaningful insights from the data.

3. The third part of the document focuses on the role of data in decision-making. It explains how data-driven insights can help identify trends, anticipate challenges, and optimize resource allocation, leading to more informed and effective strategic decisions.

4. The fourth part of the document discusses the importance of data security and privacy. It outlines the measures that should be implemented to protect sensitive information from unauthorized access, loss, or misuse, ensuring compliance with relevant regulations and standards.



5. The fifth part of the document addresses the challenges and opportunities associated with data management. It discusses the growing volume of data, the need for skilled personnel, and the potential for data to drive innovation and competitive advantage.

6. The final part of the document provides a summary of the key points and offers recommendations for future actions. It encourages a data-driven culture and continuous improvement in data management practices.

The proposed agenda for the August meeting is as follows:

- ° Eminent Domain taking of the Swift Estate, Falmouth
- ° Appointment of Richard Thibedeau as the Director of the Water Resources Division
- ° Update of the GOALS program by Jack Lash

There being no further business to come before the Board, the meeting adjourned at 4:00 p.m.

The date for the next Board meeting was scheduled for Tuesday, August 11, 1987 at 2:00 p.m. in the office of the Commissioner.

Sarah H. Bree

Acting Secretary

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A meeting of the Board of Environmental Management was held on Tuesday, August 11, 1987 at 2:00 p.m. in the office of the Commissioner, 100 Cambridge Street, Boston.

The meeting was called to order by Chairperson Sarah Bell. Members present including the Chairperson were Carol Lash and Dr. Hugh Davis. Members absent - Michael Miller, David Musante, Nan Jenks-Jay and John Capone. Also present was Deputy Commissioner Julie Brody.

In the absence of John Capone, Secretary, Sarah Bell was elected Secretary pro-tem for the meeting.

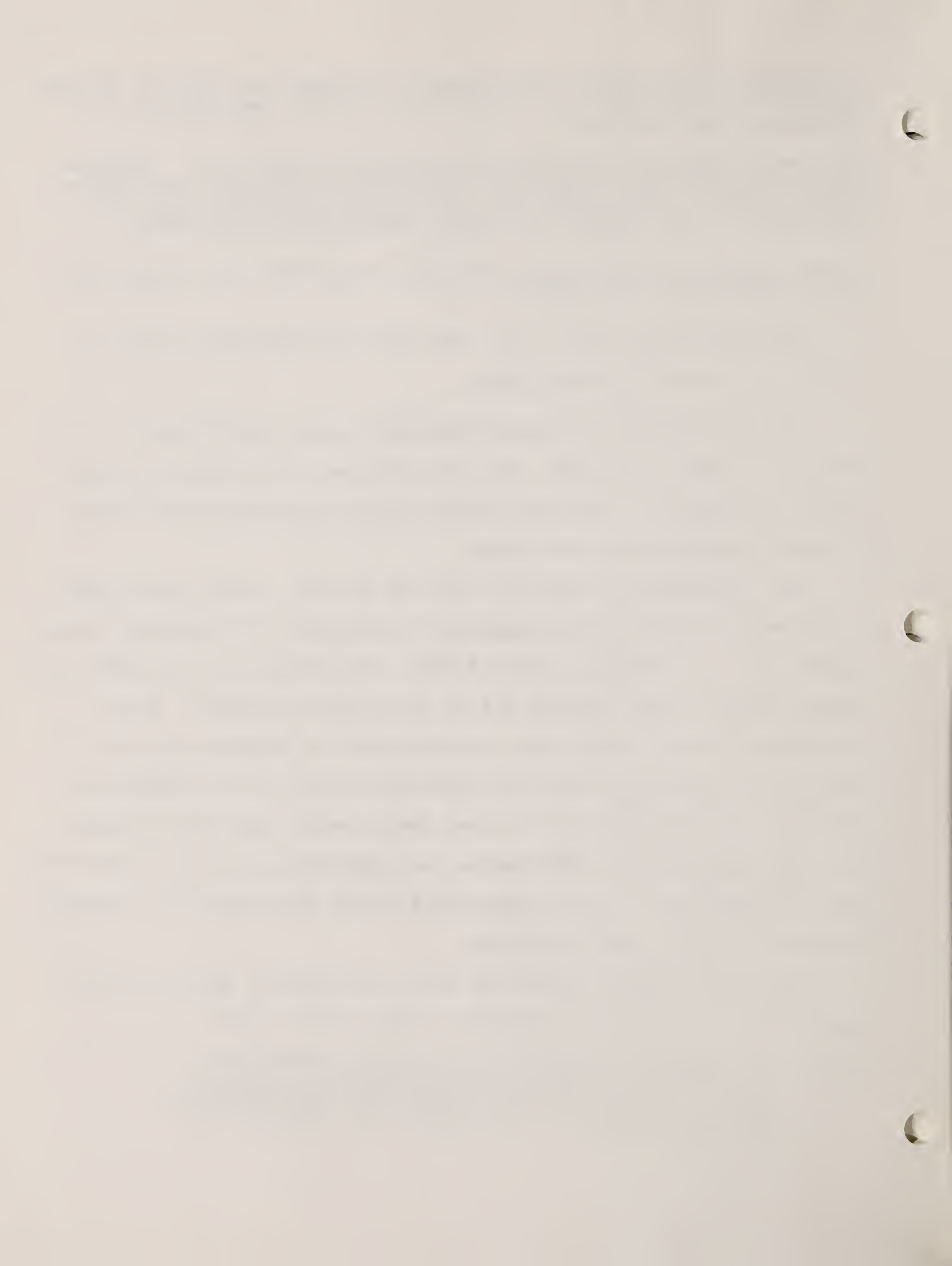
The minutes of the July 14, 1987 were approved upon motion of Dr. Davis, seconded by Carol Lash.

The appointment of Richard Thibedeau as the new Director of the Division of Water Resources, upon the retirement of Director Charles Kennedy on August 31, 1987 was brought to the attention of the Board by Deputy Commissioner Julie Brody.

Mr. Thibedeau was asked to join the meeting. Carol Lash asked Mr. Thibedeau to discuss his approach to proposals for interbasin water transfers. Mr. Thibedeau reviewed DEM's responsibility to provide staff recommendation on any request for an inter-basin transfer. Staff recommendations will take into consideration the adequacy of water conservation efforts in the city requesting water and the effects on water quality and supply in the area losing water under the proposal. Ms. Lash suggested that DEM consider an expanded role in providing technical consultation to local communities facing development of wetlands important to public water supplies.

Following further discussion on Mr. Thibedeau's qualifications, upon motion of Dr. Davis, seconded by Carol Lash, it was -

VOTED - to approve the recommendation of the Commissioner that Richard Thibedeau be appointed to the position of Director of the Division of Water Resources as of September 1, 1987 (Chapter 21, Section 3 of the MGL).



Vicki Simons, Legal Counsel for the Department, brought before the Board three eminent domain takings for discussion. Ms. Simons explained that all three matters were re-submissions. She stated that due to a conservative interpretation of the eminent domain statute which requires that the DEM Board vote of approval be no more than 30 days old before taking, and due to the fact that all three takings were not timely, the votes needed to be updated. Upon motion of Dr. Davis, seconded by Carol Lash, it was -

VOTED - that the Board of Environmental Management, pursuant to the provisions of Sections 3 and 3A of Chapter 132A of the General Laws, as amended, approves the exercise of the power of eminent domain by the Commissioner of the Department of Environmental Management to acquire two abutting parcels of land on Crosby Lane in the Town of Brewster, comprised of 38,494 square feet of land, more or less, said parcel being shown as Lot 1 on Land Court Plan 17044-B and Lot 2 on Land Court Plan 17044-C.

VOTED - that the Board of Environmental Management, pursuant to the provisions of Sections 3 and 3A of Chapter 132A of the General Laws, as amended, approves the exercise of the power of eminent domain by the Commissioner of the Department of Environmental Management to acquire 41,191 square feet of land, more or less, owned now or formerly by The Penn Central Corporation, which land is located at the intersection of the northerly sideline of an old railroad corridor formerly of The Penn Central Corporation now of the Commonwealth of Massachusetts, and the easterly sideline of Kelly Street (a/k/a Chatham Road and Main Street) in the Town of Harwich and County of Barnstable, being shown on a plan of land entitled "Plan of Land in Harwich, Mass., owned by: The Penn Central Railroad Company", prepared by William M. Warwick and Associates, South Harwich and North Falmouth, Massachusetts, dated November 4, 1985.

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VOTED - that the Board of Environmental Management, pursuant to the provisions of Sections 3 and 3A of Chapter 132A of the General Laws, as amended, approves the exercise of the power of eminent domain by the Commissioner of the Department of Environmental Management to acquire 11.23 miles, more or less, of the trackless railroad right-of-way, known as the Hollis Branch, owned by the Boston and Maine Corporation, running from Ayer, Massachusetts to the Massachusetts northern border in Dunstable, comprised of 130.18 acres of land, more or less, and being all that land owned by the Boston and Maine Corporation shown on Sheets 29-40, inclusive, of Valuation Map 6, Right-of-Way and Track Map, of the Boston and Maine Railroad, which land is located in the Towns of Ayer, Groton, Pepperell and Dunstable, and lies between the north side of Main Street in the Town of Ayer and the north boundary of the Commonwealth of Massachusetts in Dunstable.

Rodney Brown, Coastal Planner for the Department, presented to the Board for its approval, eminent domain taking of the so-called Swift Estate in Falmouth, owned by the Ethel A. Trapp. The property, he said, is located within the Waquoit Bay National Estuarine Research Reserve (includes South Cape Beach and Washburn Island). Negotiations with the Trapps has been acrimonious, he said, and it is expected that we will not be able to negotiate a purchase price; therefore, eminent domain taking is necessary. Upon motion, of Dr. Davis, seconded by Carol Lash, it was -

VOTED - that the Board of Environmental Management, pursuant to the provisions of Sections 3 and 3A of Chapter 132A of the General Laws, as amended, approves the exercise of the power of eminent domain by the Commissioner of the Department of Environmental Management to acquire a parcel of land with buildings thereon in the Town of Falmouth, Barnstable County containing 22.03 acres, more or less, particularly described in the attached Exhibit A", owned by Ethel A. Trapp.

Deputy Commissioner Brody provided an update on recent developments concerning DEM including efforts to prepare the Greylock EIR this month; announcement of the new ocean beach restoration initiative; and the dam emergency at Lake Gardner.

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Dr. Davis requested a thorough discussion of the DEM interpretive program at a future Board meeting. October was suggested as an appropriate date.

There being no further business to come before the Board, the meeting adjourned at 3:20 p.m.

The date for the next Board meeting was scheduled for September 15, 1987 at the Mt. Greylock Visitor's Center.

Sarah H. Bee

Secretary Pro Tem

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. This ensures transparency and allows for easy verification of the data.

In addition, it is noted that the records should be kept for a minimum of five years. This is a legal requirement in many jurisdictions and helps in the event of an audit or a dispute.

The second part of the document outlines the procedures for handling incoming payments. It states that all payments should be recorded in the ledger as soon as they are received. The date, amount, and the name of the payer should be clearly noted.

Furthermore, it is advised to issue receipts for every payment received. This not only serves as proof for the payer but also provides a clear trail for the business's income.

The following table shows the summary of the transactions for the month of January.

A meeting of the Board of Environmental Management was held on Tuesday, September 15, 1987 at 11:00 a.m. at the Mt. Greylock Visitors Center, Lanesboro.

The meeting was called to order by Chairperson Sarah Bell. Members present including the Chairperson were Dr. Hugh Davis, Carol Lash, and Nan Jenks-Jay. Members absent - Michael Miller, David Musante, and John Capone. Also present was Commissioner James Gutensohn.

Eminent domain taking of the Swift Estate in Falmouth was brought before the Board by Jeff Larson. He explained that the Board had previously approved the taking at the August Board meeting, but that the date on the vote signed by the Board needed to be updated in order for it to be valid within a thirty day period. Upon motion of Dr. Davis, seconded by Nan Jenks-Jay, it was -

VOTED - that the Board of Environmental Management approved the exercise of the power of eminent domain by the Commissioner of the Department of Environmental Management to acquire a parcel of land in the Town of Falmouth, Barnstable County, containing 22.03 acres more or less, owned by Ethel A. Trapp, (See Board minutes 8/11/87.)

The remainder of the Board meeting was devoted to a briefing on the Greylock Glen project and issues related to the proposed cross-country skiing in the Reservation.

Upon suggestion of Commissioner Gutensohn and acceptance of the Board members, it was agreed that Director Bliss would assume the responsibility to establish a process and make recommendations to the Board on the design, management, rehabilitation and construction of trails in the Reservation. The Board asked to be updated monthly on this process beginning with the October meeting.

There being no further business to come before the Board, the meeting adjourned at 3:00 p.m.

The date for the next Board meeting was scheduled for Tuesday, October 13, 1987 at 2:00 p.m. in the office of the Commissioner, 100 Cambridge Street, Boston.

Sarah H. Bell

Secretary pro tem

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Third paragraph of faint text, possibly containing a list or specific details.

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Fifth paragraph of faint text, possibly a concluding sentence for a section.

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Eighth paragraph of faint text, continuing the main body of the document.

Ninth paragraph of faint text, possibly a concluding sentence for a section.

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A meeting of the Board of Environmental Management was held on Tuesday, October 13, 1987 at 2:00 p.m. in the Office of the Commissioner. 100 Cambridge Street, Boston.

The meeting was called to order by Chairperson Sarah Bell. Members present including the Chairperson were Dr. Hugh Davis, Carol Lash, Nan Jenks-Jay, John Capone, Michael Miller, and David Musante. Also present was commissioner James Gutensohn.

The October 13, 1987 minutes of the meeting were approved upon motion of Carol Lash, seconded by John Capone.

Following the introduction of Kathy Prosser, the new Deputy Commissioner, to the Board, Commissioner Gutensohn requested the Board's approval to designate Ms. Prosser as Acting Commissioner. Upon motion of David Musante, seconded by Carol Lash, the Board unanimously -

VOTED - to approve the designation of Kathy Prosser as Acting Commissioner of the Department of Environmental Management in the absence of the Commissioner.

Commissioner Gutensohn reported on the recent action of the Senate Ways and Means Committee on the 1987 environmental open space bond issue, and distributed copies of the Senate recommendations to the Board members.

The Board gave its approval to update the vote of eminent domain approval of the Swift Estate in Falmouth - previously approved by the Board on September 15, 1987.

Jack Lash and Lauren Meier made a presentation of the Myles Standish State Forest GOALS Plan and requested the Board's approval to adopt the Plan as presented. Following a discussion, the Board agreed to table the adoption of the Plan until the November meeting to allow them additional time to review the Plan. The Board requested that material relating to items to be discussed or voted upon by the Board be forwarded to them prior to meetings.

Director Bliss presented an update on the process which will lead to a



GOALS Plan for the Mt. Greylock State Reservation -- including a policy statement -- trails study and recommended trails for the Reservation.

The Board asked to be updated on the progress of Director Bliss' working group and a full scale briefing on -- "draft" policy statement; "draft" GOALS Plan; "draft" trails network and proposal for a five-year capital outlay program for the Mt. Greylock State Reservation at the December meeting.

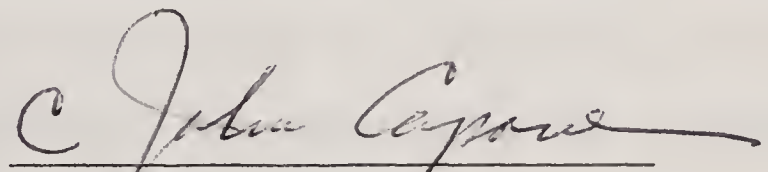
Following a presentation by Theda Leonard, Scenic Rivers Program Coordinator, the Board unanimously approved the designation of the Hoosic River as a "Local Scenic River" from Lanesboro to the Vermont border in Williamstown.

Agenda for the November Board meeting will be as follows:

1. Update by Director Bliss on the Mt. Greylock State Reservation study.
2. Presentation by Ellen Rothman on DEM's Interpretive Services Program.
3. Adoption of the Myles Standish State Forest GOALS Plan.
4. Presentation by Jack Lash on the DAR State Forest and the Wompatuck State Park GOALS Plans.
5. Presentation by Theda Leonard for approval to adopt the Pamet River as a "Local Scenic River."

There being no further business to come before the Board, the meeting adjourned at 4:10 p.m.

The date for the next Board meeting was scheduled for Tuesday, November 10, 1987 at 2:00 p.m. in the office of the Commissioner.


Secretary

The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes the need for transparency and accountability in financial reporting.

Furthermore, it highlights the role of internal controls in preventing fraud and ensuring the integrity of the financial statements. The document also mentions the importance of regular audits and reviews.

In addition, the document discusses the impact of external factors such as market conditions and regulatory changes on the organization's financial performance. It suggests strategies for managing these risks effectively.

The document also touches upon the importance of communication and collaboration between different departments and stakeholders. It stresses the need for clear reporting lines and regular updates.

Overall, the document provides a comprehensive overview of the financial management process and offers practical advice for improving efficiency and accuracy. It is intended to serve as a guide for all employees involved in financial reporting.

The document also includes a section on the importance of staying up-to-date with the latest financial reporting standards and regulations. It encourages continuous learning and professional development.

Finally, the document concludes by reiterating the commitment to high standards of financial reporting and the goal of achieving long-term success through sound financial management practices.

The document is intended to be read by all employees and serves as a key reference for financial reporting procedures. It is subject to periodic updates and revisions as needed.

For more information or to request a copy of this document, please contact the Finance Department. We are committed to providing the highest quality of service and support.

The document is available in both printed and digital formats. It is stored in the Finance Department's secure database and can be accessed by authorized personnel.

We appreciate your attention and feedback. Your input is valuable in helping us improve our financial reporting processes and ensure the highest level of accuracy and transparency.

Thank you for your cooperation and support. We look forward to working with you to achieve our common goals and objectives.

A meeting of the Board of Environmental Management was held on Tuesday, November 10, 1987 at 2:00 p.m., in the office of the Commissioner, 100 Cambridge Street, Boston.

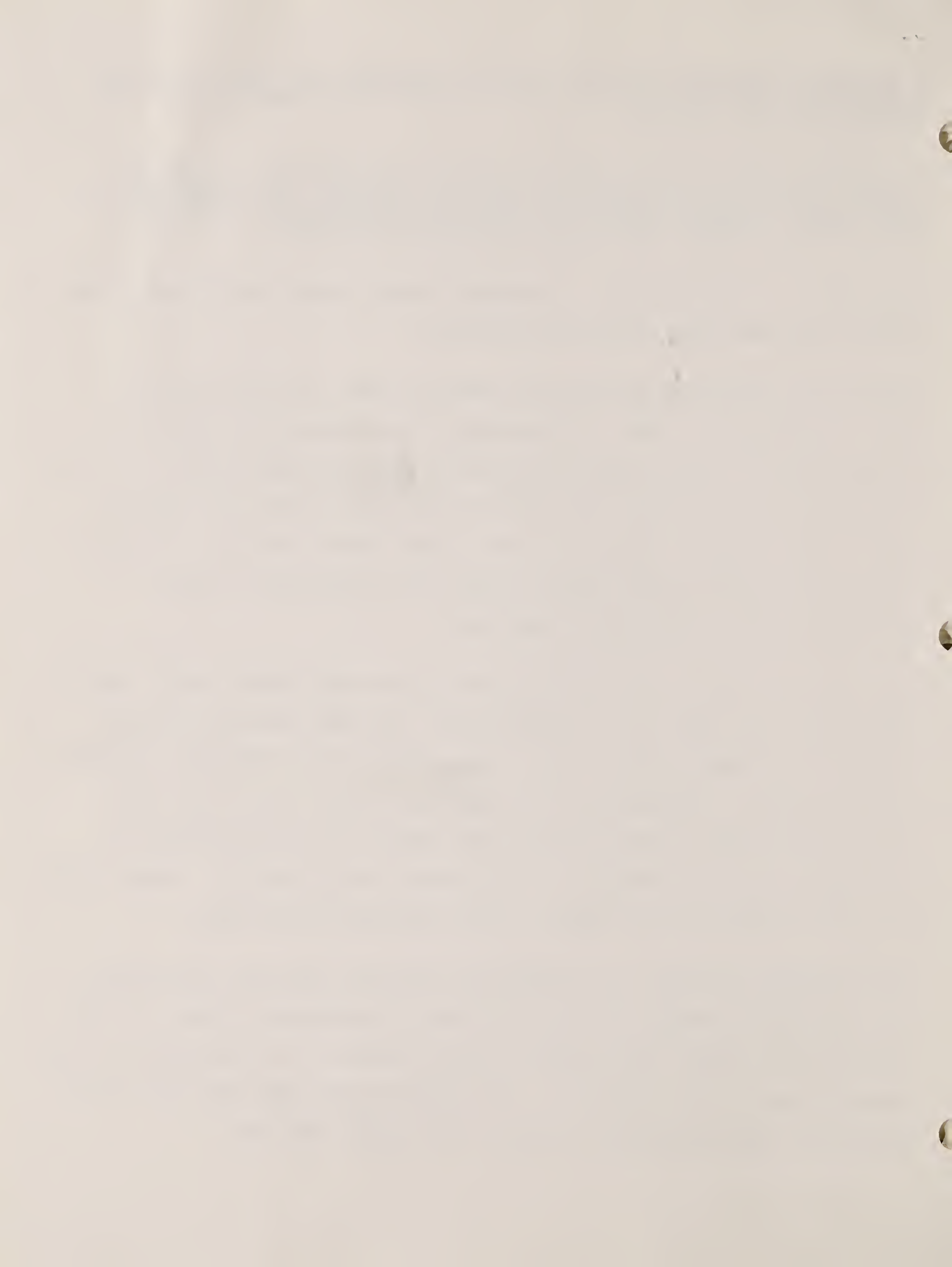
The meeting was called to order by Chairperson Sarah Bell. Members present including the Chairperson were David Musante, Nan Jenks-Jay, and John Capone. Members absent - Dr. Hugh Davis, Carol Lash, and Michael Miller. Also present was Commissioner James Gutensohn.

Upon motion of David Musante, seconded by John Capone, the minutes of the October 13, 1987 were unanimously approved .

Commissioner Gutensohn presented his monthly report on DEM activities and, in particular, noted - the passage of the Senate open space bond; recent hiring of a new budget director for DEM; pending acquisition of the Swift Estate in Falmouth; the status on the acquisition of 70 acres of land -- South Beach, Tisbury; and the recent Source Reduction Conference jointly sponsored by DEM (Office of Safe Waste Management) and the American Society of Mechanical Engineers.

Jack Lash, Director of the GOALS program, provided a GOALS update, and in response to his report and recommendation, the Board adopted the Myles Standish State Forest GOALS Plan - upon motion of David Musante, seconded by John Capone. In presenting the Wompatuck State Park and DAR State Forest GOALS Plans the Board asked for a review of the Plans prior to considering them for adoption at the December Board meeting. Joseph Ochab provided the Board with an update on the DAR State Forest Plan.

Ellen Rothman, Director of Interpretive Services, provided a briefing on the Interpretive program and what has been accomplished to date. It was noted that Dr. Davis, who is particularly interested in a briefing on this program, was not in attendance. The suggestion was made that Ms. Rothman contact Dr. Davis directly to discuss the program with him.

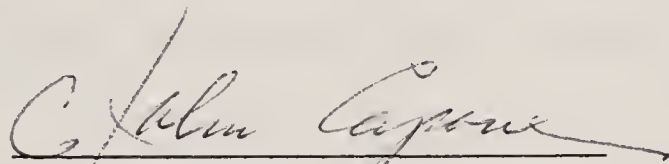


Director Bliss updated the Board on the status of the Mt. Greylock study - under whose auspices is currently being undertaken.

In other matters, the Board gave its approval for the Department to delay submission of the Major Capital Improvements Plan pursuant to CMR 8.00 et.-seq. until such time as the Greylock Trails Working Group has completed its work and/or the Department has submitted a revised GOALS Plan for the Mt. Greylock State Reservation. Further. The Board also gave its approval to update the vote of eminent domain approval on the Swift Estate acquisition in Falmouth previously approved by the Board on October 13, 1987.

There being no further business to come before the Board, the meeting adjourned at 4:10 p.m.

The date for the next Board meeting was scheduled for Tuesday, December 8, 1987 at 2:00 p.m. in the office of the Commissioner, 100 Cambridge Street, Boston.


Secretary

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. This ensures transparency and allows for easy verification of the data.

In the second section, the author outlines the various methods used to collect and analyze the data. This includes both primary and secondary data collection techniques. The analysis focuses on identifying trends and patterns over time, which is crucial for making informed decisions.

The third part of the report details the results of the study. It shows that there has been a significant increase in sales volume over the past year, particularly in the online market. This is attributed to several factors, including improved marketing strategies and a more user-friendly website.

Finally, the document concludes with a series of recommendations for future actions. It suggests continuing to invest in digital marketing and exploring new product lines to further expand the business. Regular monitoring of market conditions is also advised to stay ahead of the competition.



A meeting of the Board of Environmental Management was held on Tuesday, December 8, 1987 in the office of the Commissioner, 100 Cambridge Street, Boston.

The meeting was called to order by Chairperson Sarah Bell. Members present including the Chairperson were Carol Lash, Dr. Hugh Davis, John Capone, and David Musante. Members absent - Michael Miller, and Nan Jenks-Jay. Also present was Commissioner James Gutensohn.

Upon motion of John Capone, seconded by Hugh Davis, the minutes of the November 10, 1987 were unanimously approved.

Jeff Larson brought before the Board for its approval, several eminent domain actions.

Upon motion of John Capone, seconded by Hugh Davis, it was

VOTED - That the Board of Environmental Management, pursuant to the provisions of Sections 3 and 3A of Chapter 132A of the General Laws, as amended, approved the exercise of the power of eminent domain by the Commissioner of the Department of Environmental Management to acquire a parcel of land with buildings thereon in the Town of Douglas, Worcester County containing 15.883 acres, more or less and particularly described in the attached "Exhibit A", owned by Guy, Jeffrey and Donald Vecchione.

Upon motion John Capone, seconded by David Musante, (Carol Lash abstaining) it was

VOTED - That the Board of Environmental Management, pursuant to the provisions of Sections 3 and 3A of Chapter 132A, of the General Laws, as amended, approved the exercise of the power of eminent domain by the Commissioner of the Department of Environmental Management to acquire a parcel of land with buildings thereon in the Town of Douglas, Worcester County containing 27 acres, more or less and more particularly described in the attached "Exhibit A", owned by Fred W. Pilch.

Upon motion of John Capone, seconded by David Musante, it was

VOTED - That the Board of Environmental Management, pursuant to the provisions of Sections 3 and 3A of Chapter 132A of the General Laws, as amended, approves the exercise of the power of eminent domain by the Commissioner of the Department of Environmental Management to acquire a parcel of land with buildings thereon in the Town of Douglas, Worcester County containing 20 acres, more or less and more particularly described in the attached "Exhibit A", owned by Jeffrey V. Angelo and Kurt D. Cotto.

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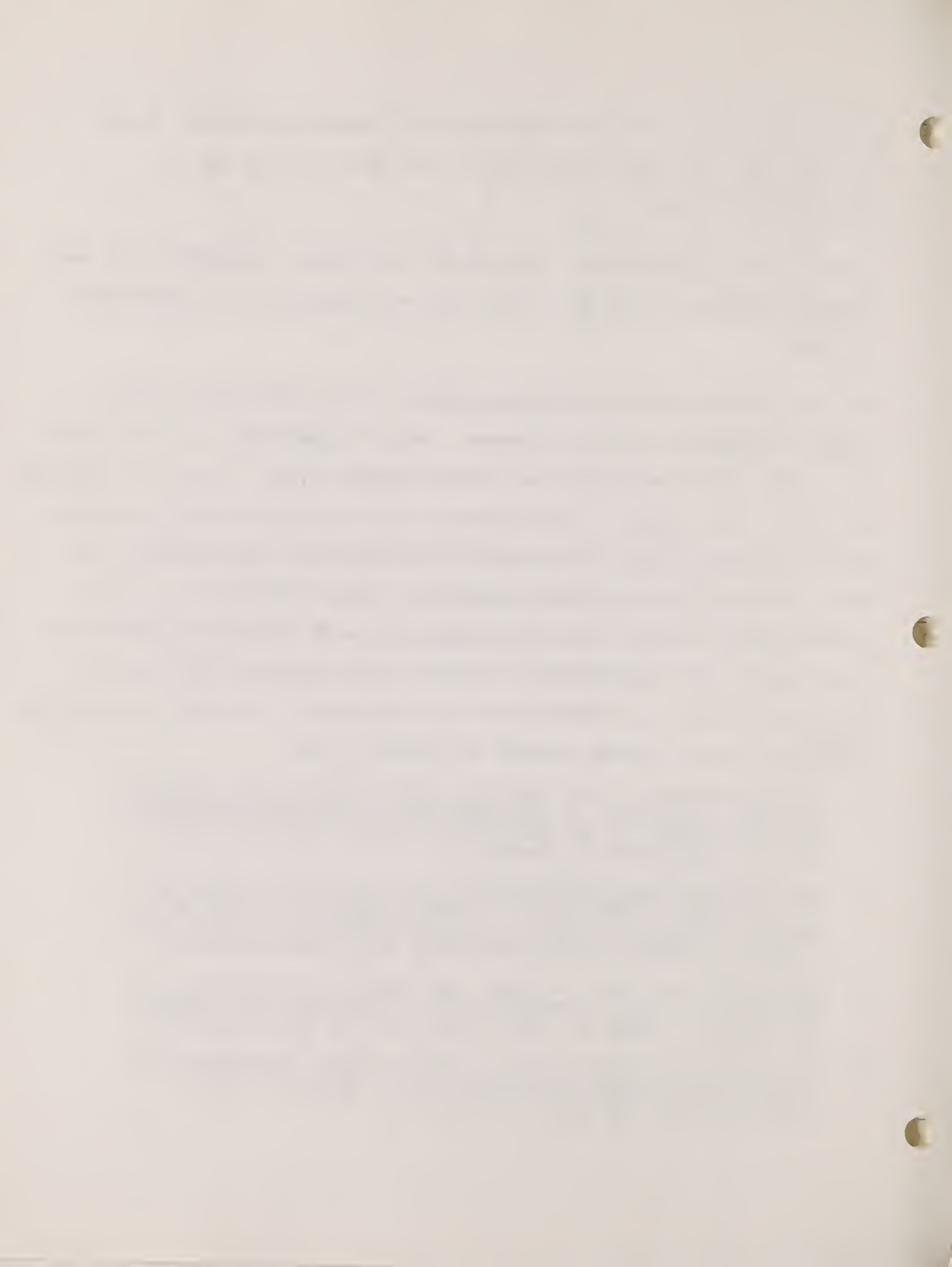
10. The tenth part of the document is a list of names and addresses of the members of the committee.

Jack Lash, Director of the GOALS program, brought before the Board for adoption, the GOALS Plans for the DAR State Forest and the Wompatuck State Park.

Upon motion of Hugh Davis, seconded by Carol Lash, the GOALS Plans were formally adopted by the DEM Board - to be forwarded to the Secretary of State.

Director Gilbert Bliss provided an update for the DEM Board on the "draft" management policy statement, "draft" GOALS Plan, and the report on the Mt. Greylock Reservation Trails Working Group. John Cary provided a "draft" 5/yr. capital outlay plan for the Reservation for discussion with the Board. After considerable discussion and deliberation, the Board outlined the following schedule for their deliberation on the various matters before them pertaining to the Mt. Greylock Reservation. Following is the understanding reached at the meeting which will be the first subject of deliberation and refinement at the DEM Board meeting scheduled for the second Tuesday in January, 1988.

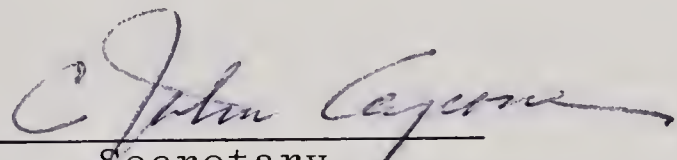
1. Staff to submit to the Board two weeks prior to the February meeting - a "draft" of the GOALS Plan, including recommendations on trails in the Reservation, 5/yr. capital outlay plan and management statement.
2. The February Board meeting will serve as a public hearing on the "draft" GOALS Plan and will be held at the North Adams Heritage State Park. (The Communications office will prepare a summary of the GOALS Plan and related matters.)
3. Following the public hearing, the Board will deliberate on the Plan and make recommendations to the staff for changes in the Plan, based on their review and the public hearing.
4. The staff, based on revisions, will prepare recommendations on the 5/yr. capital outlay plan for submission to the Board prior to the March meeting.



5. At the March meeting, the Board will deliberate on both the GOALS Plan and the 5/yr. capital outlay plan -- and depending on the substance of the deliberations will either adopt with changes, or defer action until the April meeting.
6. Depending on action taken in #6 above, the staff will prepare and submit to the Board, prior to the April or May meetings, proposed capital outlay projects for review and consideration of the Board. Action on those will depend on the degree of consensus reached on the proposals.

The date for the January Board meeting was scheduled for Tuesday, January 12, 1988 at 2:00 p.m. in the office of the Commissioner, 100 Cambridge Street, Boston.

There being no further business to come before the Board the meeting adjourned at 4:15 p.m.


Secretary

